## **Financial Overview**



November 2018

## Office of Budget and Finance

- Kimberly Laird, Vice President and CFO
- Prior to UT Tyler
  - Associate Vice President and Controller, UT Dallas
  - Comptroller and Director of Accounting, Texas A&M University-Commerce
  - Wholesale, retail, banking, large construction, and public accounting
- Proud product of Texas public education
  - K-12, Garland, Richardson ISD
  - UT Dallas, BS, Accounting
  - Amberton University, MBA Strategic Leadership
  - A&M Commerce-Ed.D. HIED Admin
- Texas CPA
- Instructor, Higher Education Finance, graduate higher ed programs



## Office of Budget and Finance

- Budget and Resource Planning, Nakeia Burrell, Manager
- Accounting and Financial Reporting, Danielle McDonald, Manager
- Student Business Services, Kris Marquis, Director
- Financial Services, Cindy Troyer, Director
- Human Resources, Gracy Buentello, Director



## **Actual v Budgeted Operating Results**

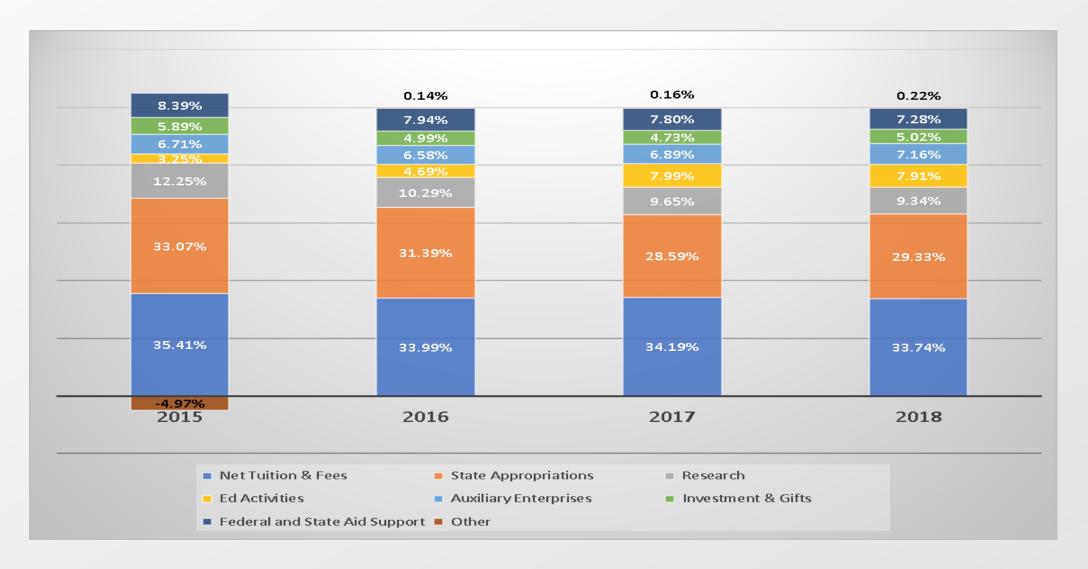
#### **Actual**

	2015	2016	2017	2018	4-YR Change
Total Revenue	110,953,618	126,005,371	138,408,501	149,542,788	34.78%
<b>Total Operating Expenses Plus Interest</b>	127,701,570	140,348,170	145,157,131	149,677,776	17.21%
Operating Margin	(16,747,951)	(14,342,799)	(6,748,630)	(134,988)	
Operating Margin %	-15.09%	-11.38%	-4.88%	-0.09%	

#### **Budgeted**

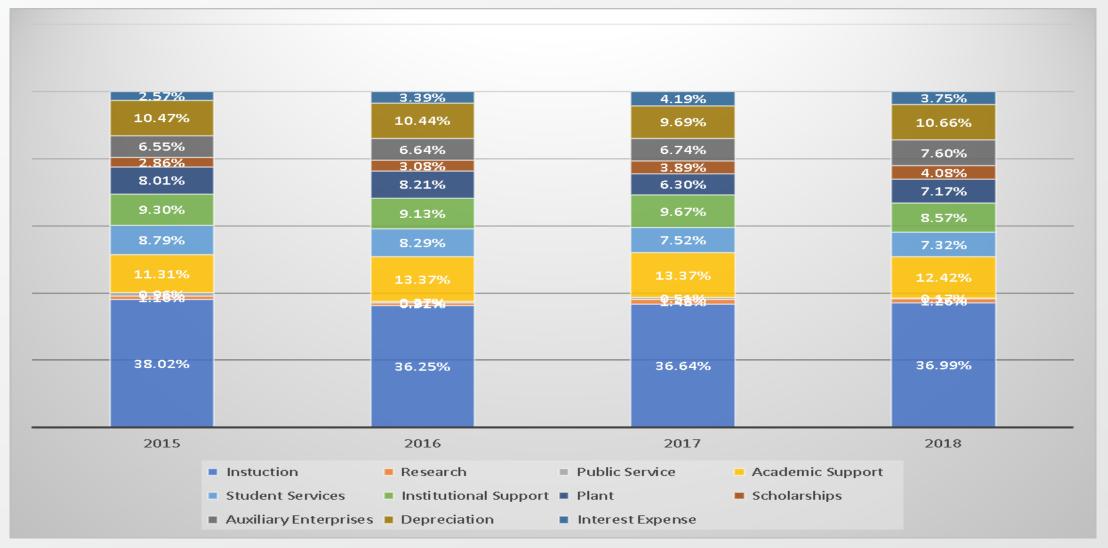
	2015	2016	2017	2018	4-YR Change
Total Revenue	117,552,961	122,148,170	139,108,301	146,914,996	24.98%
<b>Total Operating Expenses Plus Interest</b>	120,841,049	136,073,558	146,871,862	155,052,916	28.31%
Operating Margin	(3,288,088)	(13,925,388)	(7,763,561)	(8,137,920)	
Operating Margin %	-2.80%	-11.40%	-5.58%	-5.54%	*_

## **Revenue Components**



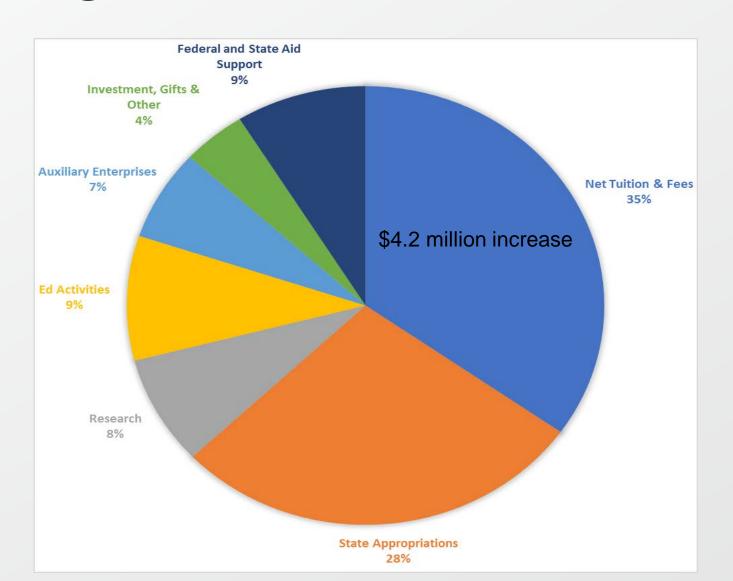


## **Expense Components (NACUBO)**



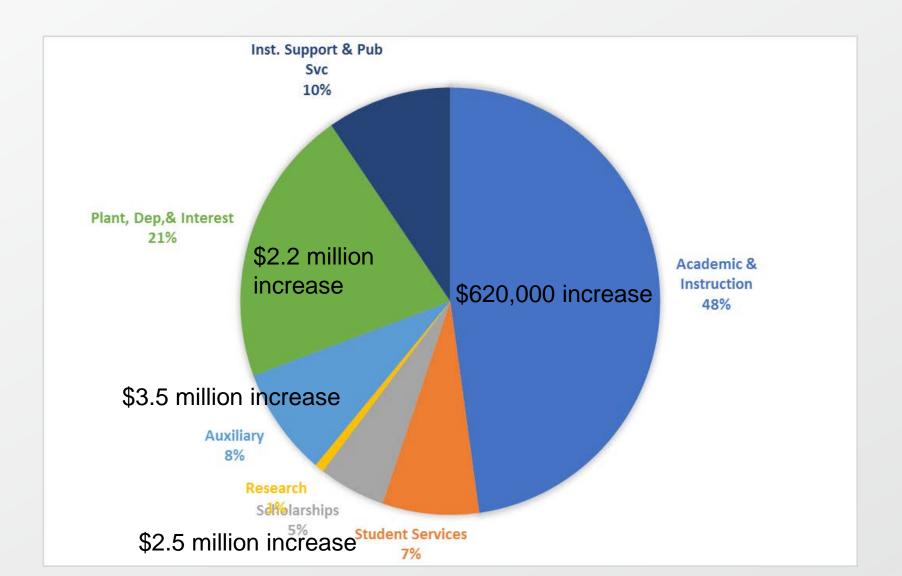


## FY 2019 Budgeted Revenue



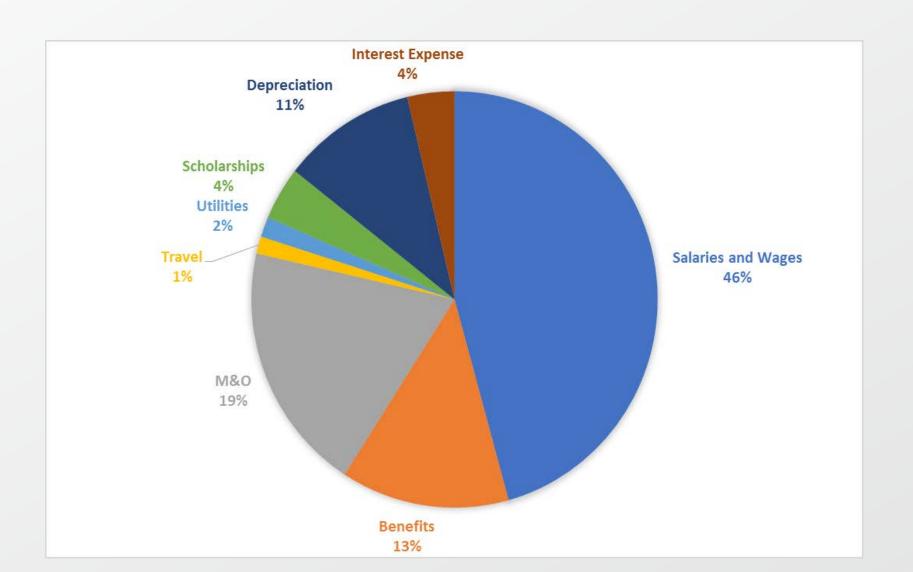


## FY 2019 Budgeted Expenses-NACUBO





## FY 2019 Expense Budget-Natural Class





#### **Administrative Cost Ratio**

	2016	2017	2018	2019
<b>Net Operating Expenses (Denominator)</b>	126,265,213	129,303,019	132,010,563	145,483,515
<b>Total Institutional Support Expense (Numerator)</b>	12,818,523	14,041,838	12,153,527	14,041,838
Administrative Cost Ratio	10.15%	10.86%	9.21%	9.65%



## **Revenue Flexibility**

**Designated Tuition** 

**Statutory Tuition** 

State Appropriations

> Mandatory Fees



## **Major Initiatives**

- Continue resource allocation optimization
- Refine transaction recording and enhance financial reporting
- Refine budget development process
- Thorough review and correction of expenditure classifications
- Transition away from shadow reporting systems
- Leverage technology to improve efficiency and effectiveness
- Organizational focus on serving customers



# Questions???



Thank you!!