

# **Executive Education**

# Executive MBA Healthcare Management

#### SYLLABUS - Fall 2019

COURSE NUMBER MANA 5360.501

**COURSE TITLE** Global Business Perspectives

INSTRUCTOR Barbara Ross Wooldridge, Ph.D

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**OFFICE** Soules College, COB 350.023

**OFFICE HOURS** By Appointment

**CLASS MEETINGS** Ref. EMBA Cohort Schedule

#### I. COURSE DESCRIPTION

This course focuses on the mechanics of globalization and the mastery of business strategy, operations and practices from a global perspective. It includes the exploration of national differences in economy, culture, ethics, and their implications in today's healthcare environment. It covers key areas strategy, marketing, and HRM, and how to integrate such choices into a globalized world. This course has immediate applications for managers in all areas of healthcare

"Tolerance, inter-cultural dialogue and respect for diversity are more essential than ever in a world where peoples are becoming more and more closely interconnected."

-Kofi Annan, Former Secretary-General of the United Nations

#### II. REQUIRED TEXT

The Healing of America: A Global Question for Better, Cheaper, and Fairer Health Care, T.R. Reid, Penguin Books, New York, ISBN 978-0-14-311821-3

Outpatients: The Astonishing New World of Medical Tourism, Sasha Issenberg, Columbia Global Reports; 1 edition (February 9, 2016). ISBN: 0990976386

#### III. COURSE LEARNING OBJECTIVES

- > Students will be able to identify, analyze, and compare how countries differ in terms of the delivery of healthcare in the global healthcare setting
- > Students will be able to explain the different strategies used for competing globally in medical tourism.
- > Students will be able to comprehend the impact culturally diverse populations have on the ability of a healthcare system to provide care.

# IV. COLLEGE OF BUSINESS AND TECHNOLOGY CORE VALUES

Professional Proficiency
Technological Competence
Global Awareness

Social Responsibility Ethical Courage

# **GRADING POLICY**

Grade Distribution			
Healthcare Comparison Poster	125		
Medical Tourism Poster	125		
5 -10 minute training module on	200		
Culture			
Article Abstracts (4 x 25)	100		
Book Critiques (2X 75)	150		
U.S. Dept. Health & Human	75		
Services –Cultural Training			
Modules			
Class Participation and Exercises	225		
(37.5 x 6 weeks)			
Total	1000		

Final Grades			
Α	Ш	90% +	
В	П	80% - 89%	
С	11	70% - 79%	
D	=	60% - 69%	
F	=	<60%	

# V. **CALENDAR**

Day/Date/Time	Coverage	Assignments
Saturday	Introduction to Professor and Course	Assessments You Need complete the
9/7	Review of Assignments	listening test and print out your results to
10:00 am to	Lecture on Listening and Exercises	discuss in class –the link is CANVAS
4:00 pm	Overview of Next Class	Complete the chart for the listening
		assignment and bring to class
		Cultural Quiz to complete and bring to class
		–quiz is found in CANVAS
Friday	Medical Tourism Overview	Article Critique on
9/27	Discussion of article:	<ul> <li>Care provider perspectives on</li> </ul>
5:00 to 9:00 pm	<ul> <li>Care provider perspectives on</li> </ul>	medical travel: A three-country
	medical travel: A three-country	study of destination hospitals,
	study of destination hospitals,	Andrew N. Garman et al. (2016)
	Andrew N. Garman et al. (2016)	
	Overview of Next Class	
Saturday	Discussion of Outpatients: The Astonishing	Book Critique of Outpatients: The
9/28	New World of Medical Tourism	Astonishing World of Medical Tourism
8:00 to 10:00	Overview of Next Class	
am		
Saturday	Presentation of Medical Tourism Posters	Medical Tourism Posters
10/5	Review of the module –the Good, the Bad,	
10:00 am to	-the Ugly!	
4:00 pm	Overview of Next Class	

Friday 10/18 5:00 to 9:00 pm	Lecture on Cultural Intelligence Article Discussion on  That I Won't Translate! Experiences of a Family Medical Interpreter in a Multicultural Environment, Seidelman & Bachner (2010)  Having a Difficult Conversation with Someone from a Different Culture, Hahn and Molinsky (2016). Discussion of Department of Health & Humans Services Training Modules Overview of Next Class	Complete of Department of Health & Human Services Training Modules Article critiques on:  • That I Won't Translate! Experiences of a Family Medical Interpreter in a Multicultural Environment, Seidelman & Bachner (2010)  • Having a Difficult Conversation with Someone from a Different Culture, Hahn and Molinsky (2016).
Saturday 10/19 8:00 to 10:00 am	T.B.A.	No assignments – T.B.A
Saturday 11/2 10:00 am to 4:00 pm	Guest Speaker: Mercy Ships Global Health Systems –lecture Discussion on article:  • 3 Mistakes in U.S. Health Care That Emerging Economies Can't afford to Repeat, Glick and Vathje, HBR, 2017 Overview of Next Class	Article Critique
Friday 11/15 5:00 to 9:00 pm	Presentation of Medical Systems Comparison Posters Review of the module –the Good, the Bad, -the Ugly! Overview of Next Class	Health Care Comparison Posters+
Saturday 11/16 8:00 to 10:00 am	Discussion of Healing of America, T.R. Reid Overview of Next Class	Book Review of Healing of America, T.R. Reid
Saturday 12/7 10:00 am to 4:00 pm	Presentation of Final Projects – Training for Cultural Intelligence Wrap-up and Feedback The Good, -the Bad, -the Ugly!	Final Project Presentations

#### VI. UNIVERSITY POLICIES

http://www.uttyler.edu/academicaffairs/files/syllabuspolicy.pdf

### **UT Tyler Honor Code**

Every member of the UT Tyler community joins together to embrace: Honor and integrity that will not allow me to lie, cheat, or steal, nor to accept the actions of those who do.

#### **Students Rights and Responsibilities**

To know and understand the policies that affect your rights and responsibilities as a student at UT Tyler, please follow this link: <a href="http://www.uttyler.edu/wellness/rightsresponsibilities.php">http://www.uttyler.edu/wellness/rightsresponsibilities.php</a>

#### **Campus Carry**

We respect the right and privacy of students 21 and over who are duly licensed to carry concealed weapons in this class. License holders are expected to behave responsibly and keep a handgun secure and concealed. More information is available at <a href="http://www.uttyler.edu/about/campus-carry/index.php">http://www.uttyler.edu/about/campus-carry/index.php</a>

#### **UT Tyler a Tobacco-Free University**

All forms of tobacco will not be permitted on the UT Tyler main campus, branch campuses, and any property owned by UT Tyler. This applies to all members of the University community, including students, faculty, staff, University affiliates, contractors, and visitors.

Forms of tobacco not permitted include cigarettes, cigars, pipes, water pipes (hookah), bidis, kreteks, electronic cigarettes, smokeless tobacco, snuff, chewing tobacco, and all other tobacco products.

There are several cessation programs available to students looking to quit smoking, including counseling, quitlines, and group support. For more information on cessation programs please visit <a href="https://www.uttyler.edu/tobacco-free">www.uttyler.edu/tobacco-free</a>

#### **Grade Replacement/Forgiveness and Census Date Policies**

Students repeating a course for grade forgiveness (grade replacement) must file a Grade Replacement Contract with the Enrollment Services Center (ADM 230) on or before the Census Date of the semester in which the course will be repeated. Grade Replacement Contracts are available in the Enrollment Services Center or at <a href="http://www.uttyler.edu/registrar">http://www.uttyler.edu/registrar</a>. Each semester's Census Date can be found on the Contract itself, on the Academic Calendar, or in the information pamphlets published each semester by the Office of the Registrar.

Failure to file a Grade Replacement Contract will result in both the original and repeated grade being used to calculate your overall grade point average. Undergraduates are eligible to exercise grade replacement for only three course repeats during their career at UT Tyler; graduates are eligible for two grade replacements. Full policy details are printed on each Grade Replacement Contract.

The Census Date is the deadline for many forms and enrollment actions of which students need to be aware. These include:

- Submitting Grade Replacement Contracts, Transient Forms, requests to withhold directory information, approvals for taking courses as Audit, Pass/Fail or Credit/No Credit.
- Receiving 100% refunds for partial withdrawals. (There is no refund for these after the Census Date)
- Schedule adjustments (section changes, adding a new class, dropping without a "W" grade)
- Being reinstated or re-enrolled in classes after being dropped for non-payment
- Completing the process for tuition exemptions or waivers through Financial Aid

#### **State-Mandated Course Drop Policy**

Texas law prohibits a student who began college for the first time in Fall 2007 or thereafter from dropping more than six courses during their entire undergraduate career. This includes courses dropped at another 2-year or 4-year Texas public college or university. For purposes of this rule, a dropped course is any course that is dropped after the census date (See Academic Calendar for the specific date).

Exceptions to the 6-drop rule may be found in the catalog. Petitions for exemptions must be submitted to the Enrollment Services Center and must be accompanied by documentation of the extenuating circumstance. Please contact the Enrollment Services Center if you have any questions.

#### **Disability/Accessibility Services**

In accordance with Section 504 of the Rehabilitation Act, Americans with Disabilities Act (ADA) and the ADA Amendments Act (ADAAA) the University of Texas at Tyler offers accommodations to students with learning, physical and/or psychological disabilities. If you have a disability, including a non-visible diagnosis such as a learning disorder, chronic illness, TBI, PTSD, ADHD, or you have a history of modifications or accommodations in a previous educational environment, you are encouraged to visit <a href="https://hood.accessiblelearning.com/UTTyler">https://hood.accessiblelearning.com/UTTyler</a> and fill out the New Student application. The Student Accessibility and Resources (SAR) office will contact you when your application has been submitted and an appointment with Cynthia Lowery, Assistant Director of Student Services/ADA Coordinator. For more information, including filling out an application for services, please visit the SAR webpage at <a href="http://www.uttyler.edu/disabilityservices">http://www.uttyler.edu/disabilityservices</a>, the SAR office located in the University Center, # 3150 or call 903.566.7079

#### **Student Absence due to Religious Observance**

Students who anticipate being absent from class due to a religious observance are requested to inform the instructor of such absences by the second class meeting of the semester.

#### **Student Absence for University-Sponsored Events and Activities**

If you intend to be absent for a university-sponsored event or activity, you (or the event sponsor) must notify the instructor at least two weeks prior to the date of the planned absence. At that time the instructor will set a date and time when make-up assignments will be completed.

# **Social Security and FERPA Statement**

It is the policy of The University of Texas at Tyler to protect the confidential nature of social security numbers. The University has changed its computer programming so that all students have an identification

number. The electronic transmission of grades (e.g., via e-mail) risks violation of the Family Educational Rights and Privacy Act; grades will not be transmitted electronically.

#### **Emergency Exits and Evacuation**

Everyone is required to exit the building when a fire alarm goes off. Follow your instructor's directions regarding the appropriate exit. If you require assistance during an evacuation, inform your instructor in the first week of class. Do not re-enter the building unless given permission by University Police, Fire department, or Fire Prevention Services.

#### **Student Standards of Academic Conduct**

Disciplinary proceedings may be initiated against any student who engages in scholastic dishonesty, including, but not limited to, cheating, plagiarism, collusion, the submission for credit of any work or materials that are attributable in whole or in part to another person, taking an examination for another person, any act designed to give unfair advantage to a student or the attempt to commit such acts.

- i. "Cheating" includes, but is not limited to:
  - copying from another student's test paper;
  - using, during a test, materials not authorized by the person giving the test;
  - failure to comply with instructions given by the person administering the test;
  - possession during a test of materials which are not authorized by the person giving the test, such as class notes or specifically designed "crib notes". The presence of textbooks constitutes a violation if they have been specifically prohibited by the person administering the test;
  - using, buying, stealing, transporting, or soliciting in whole or part the contents of an unadministered test, test key, homework solution, or computer program;
  - collaborating with or seeking aid from another student during a test or other assignment without authority;
  - discussing the contents of an examination with another student who will take the examination;
  - divulging the contents of an examination, for the purpose of preserving questions for use by another, when the instructors has designated that the examination is not to be removed from the examination room or not to be returned or to be kept by the student;
  - substituting for another person, or permitting another person to substitute for oneself to take a course, a test, or any course-related assignment;
  - paying or offering money or other valuable thing to, or coercing another person to obtain an unadministered test, test key, homework solution, or computer program or information about an unadministered test, test key, home solution or computer program;
  - falsifying research data, laboratory reports, and/or other academic work offered for credit;
  - taking, keeping, misplacing, or damaging the property of The University of Texas at Tyler, or of another, if the student knows or reasonably should know that an unfair academic advantage would be gained by such conduct; and
  - misrepresenting facts, including providing false grades or resumes, for the purpose of obtaining an academic or financial benefit or injuring another student academically or financially

- ii. "Plagiarism" includes, but is not limited to, the appropriation, buying, receiving as a gift, or obtaining by any means another's work and the submission of it as one's own academic work offered for credit.
- iii. "Collusion" includes, but is not limited to, the unauthorized collaboration with another person in preparing academic assignments offered for credit or collaboration with another person to commit a violation of any section of the rules on scholastic dishonesty.
- iv. All written work that is submitted will be subject to review by SafeAssignTM, available on Canvas.

## **UT Tyler Resources for Students**

- <u>UT Tyler Writing Center</u> (903.565.5995), <u>writingcenter@uttyler.edu</u>
- <u>UT Tyler Tutoring Center</u> (903.565.5964), <u>tutoring@uttyler.edu</u>
- The Mathematics Learning Center, RBN 4021, this is the open access computer lab for math students, with tutors on duty to assist students who are enrolled in early-career courses.
- <u>UT Tyler Counseling Center</u> (903.566.7254)