

Syllabus
University of Texas at Tyler
Fundamentals of Management
MANA 3311
Fall 2025
Asynchronous/Online

Asynchronous/Online

Start Date: 8/25/2025

End Date: 12/5/2025

Instructor Contact Information Dr. Wendelyn Risher
Adjunct Assistant Professor
Soules College of Business

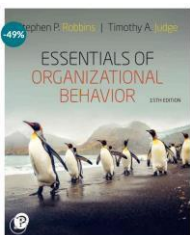
E-mail: wrisher@uttyler.edu

The best way to contact me is by email. Your subject line should include:

Class code, semester and year, and topic of your email (MANA3311– FA2025– Question re Chapter 1). Responses can be expected within 48 hours but are often answered sooner. Address your messages to Dr. Risher and sign your messages with your full name.

Online Office Hours: By appointment

Course Textbook Required Text: Essentials of Organization Behavior 15th ed; by Robbins & Judge



• Print ISBN: 9780135468890, 0135468892

• eText ISBN: 9780135468814, 0135468817

Course Description

An understanding of the management history and functions of planning, organizing, leading, and controlling. The role of a manager is examined in promoting change and providing effective leadership, motivation, team building, communication and decision making.

The student learning outcomes are to:

1. Understand management history, concepts, and the functions of planning, organizing, leading, and controlling.
2. Explain organizational culture and its impact on managing people.
3. Compare and contrast different organizational designs and structures.
4. Recognize the role of management in communication and motivation in organizations.
5. Interpret and analyze leadership theory as related to individual, group, and team behavior.
6. Explain the role of management in promoting change, diversity, globalization, and ethics in decision making.
7. Cite all sources used in your class work correctly using APA style.

Meeting this objective will ensure that:

- 1) It is clear what thoughts and ideas in your work are the results of your own thinking and
- 2) Readers can use your citations to find/review the original sources of ideas and there will be no plagiarism in your class submissions.

Course Organization & Major Activities

Course activities will vary weekly based on the material. Typical course materials and activities will include:

- 1) Text readings.
- 2) PowerPoint voice over lectures may be added for some topics
- 3) Supplemental Articles and Videos. Most weeks you will need to read supplemental articles and/or watch videos to supplement material from the text. The articles/videos will be posted on CANVAS in the corresponding modules.
- 4) Chapter Quizzes
 - Quiz questions will be drawn from your textbook and supplemental reading assignments. Each Quiz will consist of 10(ish) multiple-choice questions.
 - Quizzes are opened as they are created so that you may work at your own pace (one of the benefits of an asynchronous online class!) However, they are due during the week they are assigned. Students will have no less than 7 days to complete each Quiz.
 - Quizzes will be taken via CANVAS Quizzes. Lockdown Browser is not required. Quizzes are not open book or open notes and should be completed on your own without aid from others. Using these or any other resources during a test will be considered cheating and will be referred to the appropriate University officials.
 - Quizzes will be timed, so once you begin, you must take the quiz in its entirety. You will see one question at a time and will not be able to go back once you answer a question. Please manage your time carefully. You will have 20 minutes for each exam.
- 4) Article Reviews
 - Each module will require a topical article review from a business publication. The article review will be a minimum of 350 words. Additional instructions will be found in Canvas.
- 5) Group Project

- Each student will work with a group to complete a book review project of 8-10 pages. Additional instructions will be found in Canvas.

IMPORTANT Course Information

Student To Dos: Will be used to introduce each module and topics. Be sure to read these and complete the activities assigned.

Announcements: Will be used as needed to alert you to items outside of our regular weekly Student To Do communications. All announcements will be posted through CANVAS.

Email and CANVAS Inbox: Your Patriot email and CANVAS Inbox will be used for class-related communication. Please check them regularly. Please only use your school/Patriot email to communicate with me. Using your personal email may result in your communications being flagged as SPAM and being deleted.

Regular CANVAS logins: Because this is an online course, you must regularly log on to CANVAS to be current on all course assignments as well as regularly check your UT Tyler email account for any important course-related announcements. Visiting the CANVAS course page at least 3-4 times a week is appropriate, especially given the group assignments and discussion assignments. If you do not participate in an assignment (group or individual), you will receive zero points for that exercise.

This class is classified as an Asynchronous/Online class. We will not plan to meet live as a class, however I'm happy to schedule time to meet with your groups or meet with you individually. You just need to ask.

You will be required to complete a significant amount of work online, individually and in groups. It is your responsibility to ensure you are able meet with and work with your group. Failure to participate in group work will result in reduced credit. A detailed outline of our classes and expectations is below.

You are expected to complete all of the activities in each module as they are due. You may work ahead as the course postings allow, but all work must be completed by the deadline. Completing these activities will require that you regularly log into CANVAS. Failure to do so will negatively affect your course grade.

Late Work/Make Up Work

Make up exams and late work will be considered on a case-by-case basis and will follow University guidelines. Students are expected to submit exams and assignments on time. Exceptions should only occur because of the most extenuating circumstances.

Grading Policy

The grading scale is predetermined to ensure that you always know your grade in the class. Grades will be based on the absolute standard below and are not generally curved. Grades are based on the following factors and weighting:

Chapter Quizzes	18 x 20 (360)
Article Reviews	4 x 50 (200)
Group Project	1 x 100 (100)

Scale for final course grade:

A (90-100)

B (80-89)

C (70-79)

D (60-69)

F (Below 60)

Grades will be posted to the CANVAS gradebook. You can access your grades by entering the CANVAS course and selecting "Grades" from the course menu. Students are expected to keep track of their performance throughout the semester and seek guidance if their performance drops below satisfactory levels (see "Student support services" below). Online exams will be graded immediately. Feedback on individual and group assignments may be expected within approximately 7 business days of the due date.

Other Requirements

In addition to the textbook and technology requirements, you must also have schedule availability to complete the course work within the required deadlines and have availability to work with your classmates on group projects.

Netiquette

Since we will conduct work online, "Netiquette" is super important. In a diverse class, humor and sarcasm may not translate online or in different cultures. I want you to be yourself and have some fun in this class, but you must also be polite and respectful in your postings (no "Flaming" or posting /sending negative, hurtful comments to others); use good grammar and correct spelling; don't write in all caps (it feels like you're shouting) or exotic fonts (they may not show up on everyone's computer). In short, present your best self! Nice matters.

Course Schedule

Below is a tentative schedule of chapters presented, assigned work and exam dates. Case studies, homework assignments and additional required readings may be assigned and posted on CANVAS. The schedule below is meant as a guideline; some modifications may

be necessary. As the instructor for this course, I reserve the right to adjust this schedule in any way that serves the educational needs of the students enrolled in this course. – W. W. Risher

Student Resources

<https://uttyler.instructure.com/courses/32862/pages/student-resources#content>

If you experience technical problems or have a technical question about this course, you can obtain assistance by emailing itsupport@patriots.uttyler.edu. When you email IT Support, include a complete description of your question or problem including:

- The title and number of the course
- The page in question
- If you get an error message, a description and message number
- What you were doing at the time you got the error message You may also visit Distance Education FAQs for helpful information.

Tyler Resources for Students

UT Tyler Writing Center (903.565.5995), writingcenter@uttyler.edu

UT Tyler Tutoring Center (903.565.5964), tutoring@uttyler.edu

The Mathematics Learning Center, RBN 4021, this is the open access computer lab for math students, with tutors on duty to assist students who are enrolled in early-career courses.

UT Tyler Counseling Center (903.566.7254)

Important Semester Dates

- August 25 Classes Begin
- September 1 Labor Day
- September 8 Census Date
- October 20 Midterm Grades
- November 3 Last day to drop
- November 24 – 28 Thanksgiving Break
- December 5 Last day of classes

University Policies

<http://www.uttyler.edu/academicaffairs/files/syllabuspolicy.pdf>Links to an external site.

UT Tyler Honor Code Every member of the UT Tyler community joins together to embrace:

Honor and integrity that will not allow me to lie, cheat, or steal, nor to accept the actions of those who do.

Students Rights and Responsibilities To know and understand the policies that affect your rights and responsibilities as a student at UT Tyler, please follow this

link: <http://www.uttyler.edu/wellness/rightsresponsibilities.php>[Links to an external site.](#)[Links to an external site.](#)

Campus Carry We respect the right and privacy of students 21 and over who are duly licensed to carry concealed weapons in this class. License holders are expected to behave responsibly and keep a handgun secure and concealed. More information is available

at <http://www.uttyler.edu/about/campus-carry/index.php>[Links to an external site.](#)[Links to an external site.](#)

Tobacco-Free University All forms of tobacco will not be permitted on the UT Tyler main campus, branch campuses, and any property owned by UT Tyler. This applies to all members of the University community, including students, faculty, staff, University affiliates, contractors, and visitors. Forms of tobacco not permitted include cigarettes, cigars, pipes, water pipes (hookah), bidis, kreteks, electronic cigarettes, smokeless tobacco, snuff, chewing tobacco, and all other tobacco products. There are several cessation programs available to students looking to quit smoking, including counseling, quit-lines, and group support. For more information on cessation programs please visit www.uttyler.edu/tobacco-free[Links to an external site.](#)

Grade Replacement/Forgiveness and Census Date Policies Students repeating a course for grade forgiveness (grade replacement) must file a Grade Replacement Contract with the Enrollment Services Center (ADM 230) on or before the Census Date of the semester in which the course will be repeated. Grade Replacement Contracts are available in the Enrollment Services Center or at <http://www.uttyler.edu/registrar>[Links to an external site.](#) Each semester's Census Date can be found on the Contract itself, on the Academic Calendar, or in the information pamphlets published each semester by the Office of the Registrar. Failure to file a Grade Replacement Contract will result in both the original and repeated grade being used to calculate your overall grade point average.

Undergraduates are eligible to exercise grade replacement for only three course repeats during their career at UT Tyler; graduates are eligible for two grade replacements. Full policy details are printed on each Grade Replacement Contract. The Census Date is the deadline for many forms and enrollment actions of which students need to be aware.

These include:

- Submitting Grade Replacement Contracts, Transient Forms, requests to withhold directory information, approvals for taking courses as Audit, Pass/Fail or Credit/No Credit.
- Receiving 100% refunds for partial withdrawals. (There is no refund for these after the Census Date)

- Schedule adjustments (section changes, adding a new class, dropping without a “W” grade)
- Being reinstated or re-enrolled in classes after being dropped for non-payment
- Completing the process for tuition exemptions or waivers through Financial Aid State-Mandated Course Drop Policy Texas law prohibits a student who began college for the first time in Fall 2007 or thereafter from dropping more than six courses during their entire undergraduate career. This includes courses dropped at another 2-year or 4-year Texas public college or university. For purposes of this rule, a dropped course is any course that is dropped after the census date (See Academic Calendar for the specific date). Exceptions to the 6-drop rule may be found in the catalog. Petitions for exemptions must be submitted to the Enrollment Services Center and must be accompanied by documentation of the extenuating circumstance. Please contact the Enrollment Services Center if you have any questions.

Disability/Accessibility Services In accordance with Section 504 of the Rehabilitation Act, Americans with Disabilities Act (ADA) and the ADA Amendments Act (ADAAA) the University of Texas at Tyler offers accommodations to students with learning, physical and/or psychological disabilities. If you have a disability, including a non-visible diagnosis such as a learning disorder, chronic illness, TBI, PTSD, ADHD, or you have a history of modifications or accommodations in a previous educational environment, you are encouraged to visit <https://hood.accessiblelearning.com/UTTyler> *Links to an external site.* and fill out the New Student application. The Student Accessibility and Resources (SAR) office will contact you when your application has been submitted and an appointment with Cynthia Lowery, Assistant Director of Student Services/ADA Coordinator. For more information, including filling out an application for services, please visit the SAR webpage at <http://www.uttyler.edu/disabilityservices> *Links to an external site.*, the SAR office located in the University Center, # 3150 or call 903.566.7079

Student Absence due to Religious Observance Students who anticipate being absent from class due to a religious observance are requested to inform the instructor of such absences by the second class meeting of the semester.

Student Absence for University-Sponsored Events and Activities If you intend to be absent for a university-sponsored event or activity, you (or the event sponsor) must notify the instructor at least two weeks prior to the date of the planned absence. At that time the instructor will set a date and time when make-up assignments will be completed.

Social Security and FERPA Statement It is the policy of The University of Texas at Tyler to protect the confidential nature of social security numbers. The University has changed its computer programming so that all students have an identification number. The electronic transmission of grades (e.g., via e-mail) risks violation of the Family Educational Rights and Privacy Act; grades will not be transmitted electronically.

Emergency Exits and Evacuation Everyone is required to exit the building when a fire alarm goes off. Follow your instructor’s directions regarding the appropriate exit. If you require assistance

during an evacuation, inform your instructor in the first week of class. Do not re-enter the building unless given permission by University Police, Fire department, or Fire Prevention Services.

Student Standards of Academic Conduct Disciplinary proceedings may be initiated against any student who engages in scholastic dishonesty, including, but not limited to, cheating, plagiarism, collusion, the submission for credit of any work or materials that are attributable in whole or in part to another person, taking an examination for another person, any act designed to give unfair advantage to a student or the attempt to commit such acts.

“Cheating” includes, but is not limited to:

- copying from another student’s test paper
- using, during a test, materials not authorized by the person giving the test
- failure to comply with instructions given by the person administering the test
- possession during a test of materials which are not authorized by the person giving the test, such as class notes or specifically designed “crib notes”. The presence of textbooks constitutes a violation if they have been specifically prohibited by the person administering the test
- using, buying, stealing, transporting, or soliciting in whole or part the contents of an unadministered test, test key, homework solution, or computer program
- collaborating with or seeking aid from another student during a test or other assignment without authority
- discussing the contents of an examination with another student who will take the examination
- divulging the contents of an examination, for the purpose of preserving questions for use by another, when the instructors has designated that the examination is not to be removed from the examination room or not to be returned or to be kept by the student
- substituting for another person, or permitting another person to substitute for oneself to take a course, a test, or any course-related assignment
- paying or offering money or other valuable thing to, or coercing another person to obtain an unadministered test, test key, homework solution, or computer program or information about an unadministered test, test key, home solution or computer program
- falsifying research data, laboratory reports, and/or other academic work offered for credit
- taking, keeping, misplacing, or damaging the property of The University of Texas at Tyler, or of another, if the student knows or reasonably should know that an unfair academic advantage would be gained by such conduct
- misrepresenting facts, including providing false grades or resumes, for the purpose of obtaining an academic or financial benefit or injuring another student academically or financially
- Submitting AI generated work as your own

“Plagiarism” includes, but is not limited to, the appropriation, buying, receiving as a gift, or obtaining by any means another’s work and the submission of it as one’s own academic work offered for credit.

“Collusion” includes, but is not limited to, the unauthorized collaboration with another person in preparing academic assignments offered for credit or collaboration with another person to commit a violation of any section of the rules on scholastic dishonesty.

All written work that is submitted will be a plagiarism and AI generation detector, available on CANVAS. Plagiarized and or AI generated work is not accepted.

Course Outline

UNIT 1: (Introductions and Expectations; Chapter 1 & 2) Understanding Yourself and Others

Week 1: August 25 - 31

- Canvas Assignment: Introduction – Turn in to Professor Risher
- Canvas Assignment: Introduce Yourself to Your Classmates
- Canvas Assignment: Tell Me You’ve Read the Syllabus
- Canvas Assignment: Tell Me Which Group Project You've Signed Up For

Chapter 1: What is Organizational Behavior

- Canvas Lecture
- Read Text
- Interact with Supplemental Material
- Quiz Chapter 1

Week 2: September 1 - 7

Chapter 2: Diversity in Organizations

- Canvas Lecture
- Read Text
- Interact with Supplemental Material
- Quiz Chapter 2

UNIT 2 (Chapter 3, 4 & 5) Understanding Yourself and Others

Week 3: September 8 - 14

Chapter 3: Attitudes and Job Satisfaction

- Canvas Lecture
- Read Text
- Interact with Supplemental Material
- Quiz Chapter 3

Week 4: September 15 - 21

Chapter 4: Emotions and Moods

- Canvas Lecture
- Read Text
- Interact with Supplemental Material
- Quiz Chapter 4

Week 5: September 22 – 28

Chapter 5: Personality and Values

- Canvas Lecture
- Read Text
- Interact with Supplemental Material
- Quiz Chapter 5

UNIT 2: (Chapters 6, 7 & 8) Making & Implementing Decisions

Week 6: September 29 – October 5

Chapter 6 Perception and Individual Decision Making

- Canvas Lecture
- Read Text
- Interact with Supplemental Material
- Quiz Chapter 6

Chapter 7 Motivation Concepts

- Canvas Lecture
- Read Text
- Interact with Supplemental Material
- Quiz Chapter 7

Week 7: October 6 - 12

Chapter 8 Motivation: From Concepts to Application

- Canvas Lecture
- Read Text
- Interact with Supplemental Material
- Quiz Chapter 8

UNIT 3: (Chapter 9, 10 & 11) Communicating in Groups & Teams

Week 8: October 13 - 19

Chapter 9 Foundations of Group Behavior

- Canvas Lecture
- Read Text

- Interact with Supplemental Material
- Quiz Chapter 9

Chapter 10 Understanding Work Teams

- Canvas Lecture
- Read Text
- Interact with Supplemental Material
- Quiz Chapter 10

Week 9: October 20 - 26

Chapter 11 Communication

- Canvas Lecture
- Read Text
- Interact with Supplemental Material
- Quiz Chapter 11

UNIT 4: (Chapters 12, 13 & 14) Negotiating Power and Politics

Week 10: October 27 – November 2

Chapter: 12 Leadership

- Canvas Lecture
- Read Text
- Interact with Supplemental Material
- Quiz Chapter 12

Week 11: November 3 - 9

Chapter 13 Power & Politics

- Canvas Lecture
- Read Text
- Interact with Supplemental Material
- Quiz Chapter 13

Chapter 14 Conflict & Negotiation

- Canvas Lecture
- Read Text
- Interact with Supplemental Material
- Quiz Chapter 14

UNIT 5: (Chapters 15, 16 & 17) Leading, Understanding and transforming the Organization System

Week 13: November 10 – 16

Chapter 15 Foundations of Organization Structure

- Canvas Lecture
- Read Text
- Interact with Supplemental Material
- Quiz Chapter 15

Week 14: November 17 - 23

Chapter 16 Organizational Culture

- Canvas Lecture
- Read Text
- Interact with Supplemental Material
- Quiz Chapter 16

Chapter 17 Organizational Change and Stress Management

- Canvas Lecture
- Read Text
- Interact with Supplemental Material
- Quiz Chapter 17

Thanksgiving: November 24 – 30

Week 15: December 1 – 5

Final Project Due FRIDAY (not Sunday)