

Gerald (Jerry) R. Ledlow, Ph.D., MHA, LFACHE

Cell: (912) 531 – 9392 Email: Gerald.Ledlow@UTTyler.edu or DrJerryLedlow@outlook.com

Summary

Dr. Ledlow is a board-certified healthcare administrator with over 38 years of successful practical and academic experience in leadership and management positions; his experience includes over eleven years in the U.S. Army Medical Service Corps, three years in corporate healthcare and over twenty-five years in academia. He is a Life Fellow in the American College of Healthcare Executives and has led initiatives in healthcare supply chain, managed care, and population health integration with value-based care systems. He has successfully led multiple teams of diverse professionals, from over one hundred professionals to smaller teams, in military, corporate, education and academic programs. Dr. Ledlow has been a founding 'architect' or significant contributor to the development and launch of four (4) doctor level and seven (7) master level graduate programs in multiple delivery formats at three research universities in three states focused on needs of the region, state and employers. He has been tenured at three different Carnegie R2 institutions in three states. He has co-authored ten volumes of texts/books to include a nationally recognized textbook on healthcare leadership, in 3d edition (earned a Doody's Review Service 5 Star and 100 out of 100 score) with the 4th edition published in January 2023 along with a national level textbook on the healthcare supply chain. In addition, he has over seventy items (articles, book chapters, and published white papers) in the knowledgebase. In his academic career, he has garnered over \$6 million in externally funded projects and philanthropic donations in personal attribution but has led organizations to achieve multi-million dollar increases in external funding. Dr. Ledlow is the developer of the Dynamic Culture Leadership Model, the Inter-professional Team Model called PAARP, the Strategic Relationship Assessment Model called CAAVE with an assessment instrument called the CaT© used by the Vested Outsourcing Group™, and the Emergency Preparedness Assessment System called the GREaT© System. Dr. Ledlow has a solid breadth and depth of publications in refereed journals with articles in [Harvard Business Review](#), [Hospital Topics](#), and several others across healthcare, business, public health, population health, and community preparedness journals. He was Dean of the School of Community and Rural Health, Health Science Center at the University of Texas at Tyler for five years. Currently he is a Professor in the Population Health, Leadership and Analytics Department, the International Chair of the Healthcare Supply Chain Standards Board (ISCEA), inducted in the Kenneth I. Shine, MD Academy for Health Science Education and was the former chair and member of the MD Anderson Cancer Center – UT Health East Texas System Quality and Metrics Group. He is a member of the Academy of Distinguished Teachers. He has been married for over 31 years to his wonderful wife Silke and is father to three wonderful, intelligent, and caring adult daughters. He attended and graduated with a BA in Economics, a Master of Health Administration, and a Doctor of Philosophy in Organizational Leadership, respectively, from the Virginia Military Institute, Baylor University and the University of Oklahoma.

Current Position

Professor, Tenured, Department of Population Health, Leadership and Analytics at the University of Texas at Tyler Health Science Center; renewed tenure in August 2022 for a seven-year cycle of September 2023 through August 2030; (2022 – Present).

Former Position

Dean, School of Community and Rural Health, University of Texas Health Science Center at the University of Texas at Tyler; Professor, Department of Healthcare Policy, Economics & Management. (2017 – 2022)

- From 2017 to 2022, led the new school with ultimately, 45+ faculty (full, part time and adjunct) and 85+ staff team in Academic Programs, MPH, MS, MOT and MHA and undergraduate degree programs with approximately 900 students (67% undergraduate and 33% graduate levels);

- Research/External Funding of approximately \$19.75 million according to Office of Sponsored Programs attributed to School, grown from \$4 million in 2016;
- From 2017 through 2021, led the 1115 DSRIP Waiver Program (valuation estimated at \$24 million at a 95%+ achievement) and the 1115 Waiver Regional Anchor Function (valuation of an additional \$76 million distributed across the region);
- With stakeholder engagement and relationship building, over \$2.25 million in philanthropic donations have been gifted to the new and developing School (2018 -2020).
- In September 2021 after the two-campus merger, the Health and Kinesiology Department at the University of Texas at Tyler (17 faculty and 4 staff) was temporarily assigned to the School of Community and Rural Health pending a task force recommendation to combine the academic units into a new College focused on rehabilitation sciences and move most of the SCRH to the new School of Medicine. The new school was formed in the summer of 2022.

Education

PhD, University of Oklahoma, 1999.

Major: Organizational Leadership

Supporting Areas of Emphasis: Health Systems Communications

Dissertation Title: Communication Quality Assessment for a Nurse Call Center: The Patient, Nurse and Physician Triad

MHA, Baylor University, 1996.

Major: Healthcare System Administration (earned Boone Powell award)

Supporting Areas of Emphasis: Healthcare Operations Research & Decision Making

Dissertation Title: Optimal Family Practice Resource Allocation using Animated Simulation

BA, Virginia Military Institute, 1987.

Major: Economics (Inducted in Omicron Delta Epsilon Honor Society for Economics)

Supporting Areas of Emphasis: Minor in Psychology

Research Areas

1. Healthcare Leadership and Management
2. Community Preparedness and Response to Terrorism and Disasters
3. Supply Chain and Strategic Sourcing Strategies and Operations
4. Health Organization Delivery Systems, Access to Care and Communication
5. Strategic and Operational Planning

Teaching Areas

1. Healthcare Leadership and Management
2. Healthcare Delivery Systems
3. Supply Chain Strategies and Operations
4. Community Preparedness and Response to Terrorism and Disasters
5. Analytical Models, Decision Making, and Strategic and Operational Planning

Awards and Honors

Member of the Kenneth I. Shine, M.D., Academy of Health Science Education (Nominated with evaluation in 2020 with Induction as Teacher-Scholar in February 2021).

Best Reviewer of the Year Award, 2013, Global Business and Technology Association, International Conference and Journal, Awarded in Helsinki, Finland (July 5, 2013).

Regent's Award, American College of Healthcare Executives, Professional. (June 1, 2003).

Best Conference Paper Award, GBATA, Scholarship/Research. (July 2001).

Federal Sector Excellence in Managed Care National Award, American College of Healthcare Executives, Service, Professional. (March 15, 1998).

Regent's Award, American College of Healthcare Executives, Professional. (June 1, 1997).

Boone Powell Award, Baylor University, Scholarship/Research. (September 1, 1996).

Professional Positions

Academic

Tenured Professor, Department of Population Health, Leadership and Analytics, the result of a two-department merger. (January 2025 – Present)

Tenured Professor, Department of Healthcare Policy, Economics and Management (2022 – December 31, 2024)

Dean, School of Community and Rural Health, University of Texas Health Science Center at Tyler; Tenured Professor, Healthcare Policy, Economics & Management (October 2017 – 2022); Interim Dean from October 2017 to August 2018.

Associate Dean, Academic Affairs at University of Texas Health Science Center Northeast (August 2017 – October 2017)

Tenured Professor and Founding Chair of the Healthcare Policy, Economics and Management Department at University of Texas Health Science Center Northeast (August 2016 – October 2017)

Tenured Professor and Founding Chair, Health Policy and Management, Georgia Southern University (June 2014 – July 2016; Evolved to Departmental Structure in 2014)

Tenured Professor, Georgia Southern University, (August 2013 – August 2016).

Tenured Associate Professor, Georgia Southern University. (August 2009 – July 2013).

Associate Professor and Director of Student Services and Instructional Technology, Georgia Southern University. (August 2008 - July 2009).

Associate Professor & Director, Academic Affairs, Georgia Southern University. (2007-July 2008).

Associate Professor & Graduate Program Dir, Georgia Southern University. (2006 - June 2007).

Director, Doctor of Health Administration Program and Tenured Associate Professor, Central Michigan University. (2001 - 2004).

Interim Program Director and Assistant Professor, Central Michigan University. (2000 - 2001).

Executive Director, Corporate Services, Central Michigan University. (1999 - 2000).

Military

Regional VP, Managed Care Operations, U.S. Army, DoD, Military Health System. (1995 - 1998).

VP/Director, Support Services, Medical Material & Facility Management, U.S. Army, DoD, Military Health System. (1991 - 1994). This includes operations in the former Yugoslavia with the NATO contingent and United Nations in 1993.

Division Medical Supply & Operations Officer, U.S. Army, DoD Military Health System, 5th Infantry Division (Mechanized). (1987 - 1991). Includes Operation Just Cause in Panama, 1989.

Professional

Corporate Vice-President, Supply Chain, Genesis Project (time limited project), Sisters of Mercy Health System. (2004 - 2006). From this Work to Re-engineer the health system supply chain, Sisters of Mercy/Roi in St. Louis, MO has consistently been in the top ten healthcare supply chains in the nation for over a decade: <https://www.beckersasc.com/asc-supply-chain-materials-management/gartner-15-top-healthcare-supply-chains-in-2017.html>

Centers for Disease Control and Prevention Subject Matter Expert, Workforce Development, Fiscal Years 2023-2024 under Intergovernmental Personnel Act (IPA) of 1970 at 30% effort with payment mechanism as contract with APHL in Cooperative Agreement with CDC valued at \$131,500.

Licensures and Certifications

Fellow of the American College of Healthcare Executives, Board Certification. Current through January 1, 2027.

Board of Governor's Healthcare Administration Certification, American College of Healthcare Executives. Board certified from June 12, 1995 to Present; have met all recertification requirements for over 30 years. Recertified in July 2018 (December 31, 2018 - January 1, 2022), recertified in May 2021 (January 1, 2022 – January 1, 2025); and recertified in November 2023 (January 1, 2024 – January 1 2027).

National Registry Certified Emergency Medical Technician - Ambulance, National Registry of Emergency Medical Technicians. (December 10, 1988 - January 1, 1994).

Professional Memberships

National Institutes of Health Grant Evaluation Team Member, National.

Global Business and Technology Association, International. (July 1, 2001 - Present).

Association of University Programs in Health Administration, International. (June 1999 - Present).

American College of Healthcare Executives, International. (June 1, 1995 - Present).

Medical Group Management Association, National. (March 15, 1996 - May 31, 2008).

TEACHING

Teaching Experience

University of Texas Health Science Center at Tyler, School of Community and Rural Health, School of Health Professions, and School of Medicine

HPEM 6340, Leadership Foundations and Strategies for Health Organizations.
PBHL 5330, Health Policy, Administration and Management
HPEM 6330, Healthcare Supply Chain Management.
HPEM 5330, Healthcare Delivery Systems and Contemporary Issues.
HPEM 5325, Health Insurance and Managed Care
HPEM 5335, Health Insurance Operations

HPEM 5399, Healthcare Administration Residency

MEDI 8121 -PHSS Population Health Systems Sciences Course, Health Administration, Leadership and Management Lead, (HALM) and HALM Module 2 & 4 Instructor (School of Medicine). Facilitator, Cohort 2027, Cohort 2028, Cohort 2029 Medical Student Group 3, PHSS Course.

MEDI 8121 - PHSS Population Health Systems Sciences Course, Year 2 Field Experience, Cherokee County Texas Public Health Operation Faculty Facilitator. Cohort 2027.

Georgia Southern University (All Courses Taught as Instructor of Record are Graduate Level; 9000 level courses are doctor program courses)

HLTH 7330, Health Services Administration.
HSPM 7131, Health Organizational Theory, Behavior and Management.
HSPM 7137, Health Care Finance and Payment Systems.
HSPM 7230, Health Services Leadership and Strategic Planning.
HSPM 7233, Information Management and Decision Making in Healthcare.
HSPM 7236, Healthcare Supply Chain Management and Operations.
HSPM 7769, Managerial Residency in HSA.
MGMT 6331, Foundations of Management & Marketing. (In College of Business Administration, AACSB MBA)
PHLD 9131, Health Organizational Leadership.
PHLD 9231, Health Informatics and Decision Making.
PHLD 9233, Enterprise Resource Planning & Management in Health Organizations.
PHLD 9333, Health Organization Strategic & Contingency Planning.
PUBH 6134, Health Services Administration.
PUBH 6534, Health Policy and Management.
PUBH 7730, Practicum in Public Health.
PUBH 7890, Directed Individual Study and PUBH 9999, Dissertation.

Central Michigan University

2 Unique Undergraduate Courses over multiple semesters
12 Unique Graduate Courses, master and doctor degree levels, over multiple semesters
Approximately 37 course sections of traditional, executive, hybrid & online formats.

Directed Student Learning of Doctor Degree Level Programs

Dissertation Committee Member. "Identification of Master Patient Index (MPI) Records Challenges from the Healthcare Professionals' Perspectives," College of Health Professions, Central Michigan University, (November 2017 – October 2018).
Advised: Joseph Zhao (Lintz)

Dissertation Committee Member. "Dynamic Culture Leadership Assessment and Critical Competencies of Air Force Physician Leadership," College of Health Professions, Central Michigan University, (July 2013 – October 2016).
Advised: Victor Weeden

Dissertation Committee Member: "The Effect of Executive Style on Risk Management: A Healthcare Supply Chain Context," College of Business Administration, Georgia Southern University (September 2013 – April 2015).
Advised: Stephen Spulick

Dissertation Committee Chair, "Examining the Relationships and Patterns of Adult Patient Deviation in Populations of Disparity for Colorectal Cancer Screening in Southeast Georgia," Jiann-Ping Hsu College of Public Health. (April 2013 – May 2014).
Advised: Divine Offoegbu

Dissertation Committee Chair, "Ambulatory Chronic Conditions: Influence of Federally Qualified Health Clinics in Georgia 2006 to 2010," Jiann-Ping Hsu College of Public Health. (March 20, 2011 - June 28, 2012).

Advised: Mary Mathis

Dissertation Committee Member, "An Examination of the Influence of Socioeconomic Status and Race on End-of-Life Treatment Level following a Palliative Intervention," Jiann-Ping Hsu College of Public Health. (August 12, 2010 - October 19, 2011).

Advised: Kathleen Benton

Dissertation Committee Chair, "Birth Outcomes in Georgia: Socioeconomic and Ecological Analyses of Low Birth Weight, 2000 - 2006," Jiann-Ping Hsu College of Public Health. (August 15, 2009 - November 5, 2010).

Advised: Kelley Chester

Dissertation Committee Member, "Outsourced Nursing in LTACHs: Variations to Care, Practice and Management." (June 1, 2008 - June 11, 2009).

Advised: Raymond Alvarez

Dissertation Committee Member, "LTACH Co-morbidities and their Variations to Cost of Care and Length of Stay." (May 15, 2008 - June 11, 2009).

Advised: Susan Smith

Dissertation Committee Member, "Community Preparedness Funding: Analysis of Results." (2006 - April 2009).

Advised: Thomas Fockler

Dissertation Committee Member, "Executive Search Firm Influence on CEO Selection and Success," Other (Outside Georgia Southern University). (2005 - 2006).

Advised: James Stephens

Dissertation Committee Member, "Mentoring by Senior-Level Healthcare Executives as a Method for Preparing Future Chief Executive Officers," Central Michigan University. (2004 - 2005).

Advised: Fran Finley

Dissertation Committee Member, "Community Terrorism Preparedness, Deterrence and Response Scorecard System: A Validation of an Application Model," Central Michigan University. (2003 - 2005).

Advised: Diana Knudsen

Dissertation Committee Member, "Leadership Styles of Resident Program Directors In the Medical Sciences: Impact on Performance Outcomes of Residents Central Michigan University). (2003 - 2005).

Advised: Shushawna Tam

Dissertation Committee Member, "Entrepreneurial, Leadership and Management Behaviors of Successful Personnel Services Franchise Owners," Central Michigan University. (2001 - 2003).

Advised: Dmitry Erofeev

Doctoral Advisory Committee Member, "Impact of Managed Care Content on Audiology Programs in the United States," Central Michigan University. (2000 - 2001).

Advised: Jesse Morell

SCHOLARSHIP & RESEARCH

Refereed Journal Articles

Peer-Reviewed in Development

Peer-Reviewed Submitted

Peer-Reviewed Accepted (in publication production and queue)

Kimberly S. Elliott, Jessica Escareno, Yordanos Tiruneh, Valerie Smith, Vanessa Casanova, Gerald Ledlow. "Challenges and Opportunities to Enhance Child Health and Development in Rural America." Special Edition. Journal of Applied Research on Children: Informing Policy for Children at Risk, to be published in 2026.

Peer-Reviewed Published

Vitasek, Kate, MBA; Karl Manrodt, Ph.D & Gerald (Jerry) Ledlow, Ph.D., MHA, FACHE (2022). "3 Ways to Build Trust with Your Suppliers," Harvard Business Review. November 4, 2022. URL: [3 Ways to Build Trust with Your Suppliers \(hbr.org\)](https://hbr.org/3-ways-to-build-trust-with-your-suppliers)

Tuan D. Le, MD, DrPH; Alan Cook, MD; Tony T. Le; John W. Keyloun, MD; Paul W. Detwiler, MD, MS; Gerald Ledlow, PhD; Anthony E. Pusateri, PhD; Karan P. Singh, PhD:(2022) "Traumatic brain injury among US school aged children for consumer product-related trauma between 2000 and 2019: The National Electronic Surveillance System-All Injury Program (NEISS-AIP)." *American Journal of Preventive Medicine*, October 2022, online publication on July 14, 2022. [Trends in Traumatic Brain Injury Related to Consumer Products Among U.S. School-aged Children Between 2000 and 2019 - ScienceDirect](https://doi.org/10.1016/j.amepre.2022.07.001)

Shanmugam, Ramalingam; Ledlow, Gerald; and Singh, Karan (2022). "Stochasticity Among Victims of COVID-19 Pandemic," *Journal of Multidisciplinary Healthcare (JMDH)*, 2022. URLs:

[https://urldefense.com/v3/ https://pubmed.ncbi.nlm.nih.gov/35018100/ ;!!CNnezw0!u_7taj_oqA-hJj3Z9cvd5XppuC4sc4mxPC382TXywTr2txFEDQd11mFNLaQDGH1IsyiY18Q\\$](https://urldefense.com/v3/https://pubmed.ncbi.nlm.nih.gov/35018100/;!!CNnezw0!u_7taj_oqA-hJj3Z9cvd5XppuC4sc4mxPC382TXywTr2txFEDQd11mFNLaQDGH1IsyiY18Q$)

[https://urldefense.com/v3/ https://www.dovepress.com/articles.php?article_id=72013 ;!!CNn](https://urldefense.com/v3/https://www.dovepress.com/articles.php?article_id=72013;!!CNn)

[ezw0!s7fxL7zTF1psMkIN6JTRbu3ngeUK1Pg4chLZRnmuc9ILKI0VnYZphqAp1LLQrDFDT18\\$](https://doi.org/10.1101/2021.01.06.425543)

. Preprint in [bioRxiv](https://doi.org/10.1101/2021.01.06.425543) Preprint 6 Jan. 2022

<https://doi.org/10.1101/2021.01.06.425543>.

Shanmugam, Ramalingam; Ledlow, Gerald; and Singh, Karan (2021). "Predicting COVID-19 Cases with Unknown Homogeneous or Heterogeneous Resistance to Infectivity," *PLOS ONE*, <https://journals.plos.org/plosone/article?id=10.1371/journal.pone.0254313> Preprint . [bioRxiv](https://doi.org/10.1101/2020.12.21.423761) December 21., 2020 doi: <https://doi.org/10.1101/2020.12.21.423761> and *Europe PMC plus*, January 21, 2021:<https://europepmc.org/article/PPR/PPR256095>

Tuan D. Le, MD, DrPH; Michele Bosworth, MD; Gerald Ledlow, PhD; Tony T. Le; Jeffrey Bell, MD; Karan P. Singh, PhD. (2021). "Influences of Reopening Businesses and Social Venues: COVID-19 Incidence Rate in an East Texas County," *Epidemiology and Infection*, 149, E28. <https://www.cambridge.org/core/journals/epidemiology-and-infection/article/influences-of-reopening-businesses-and-social-venues-covid19-incidence-rate-in-an-east-texas-county/70A35BAA451788E277658922CCA613D4>

- Orsak, Gabriela; Starnes, Kate and Ledlow, Gerald (2018). "Examining the Return on Investment of the Breath of Life Mobile Pediatric Asthma Clinic in a Rural Region with Small Metropolitan Statistical Areas," *Hospital Topics*, DOI: 10.1080/00185868.2018.1488546
- Kimsey, Linda; Schott, David and Ledlow, Gerald (2017). "A User-Friendly Assessment Tool As Means to Improved Curriculum Mapping and Student Learning Evaluation," *The Journal of Health Administration Education*, Volume 34, Number 4, Fall 2017, pgs. 651 -665 (15); <http://www.ingentaconnect.com/contentone/aupha/jhae/2018/00000034/00000004/art00011>
- Stephens, James H.; Ledlow, Gerald R.; Sack, Michael & Reagan, Julie (2017). "Analysis of the Massachusetts Healthcare Law: Successful or Failure?" Submitted to *Hospital Topics*, October 7, 2016. Journal Accepted February 23, 2017.
- Stephens, James H.; Ledlow, Gerald R. & Fockler, Thomas V. (2016). "Converting ICD-9 to ICD-10" *Hospital Topics*, Vol. 94, Issue 1. <http://dx.doi.org/10.1080/00185868.2015.1119549>
- Benton, Kathleen; Stephens, James; Vogel, Robert; Ledlow, Gerald; Ackerman, Richard; Babcock, Carol; & McCook. (2015). The Influence of Race on End-of-Life Choices in the Hospital Following a Counselor-Based Palliative Intervention (JPM-2013-0108). *American Journal of Hospice and Palliative Medicine*. 32(1).
- Stephens, J. H., Ledlow, J. R. (2014). Real Healthcare Reform: Focus on Primary Care Access. Republished in the Economics of Healthcare, Taylor and Francis Publishing, March 3, 2014.
- Samawi, H. M., Stephens, J. H., Ledlow, J. R. (2014). Childhood Asthma in Georgia: Comparison Against the Nation. *Public Health Yearbook 2013 (republished)*, chapter 13, 14 pages.
- Samawi, H. M., Stephens, J. H., Ledlow, J. R. (2013). Childhood Asthma in Georgia: Comparison Against the Nation. *International Public Health Journal*, 5 (2), 14 pages.
- Stephens, J. H., Samawi, H. M., Ledlow, J. R. (2012). Disparities of Childhood Limited Abilities and Special Health Care Needs in Georgia Compared with Other States. *Journal of International Public Health*, 4(1), 59 - 71.
- Alvarez, R., Kerr, B., Burtner, J., Ledlow, J. R., Fulton, L. (2011). Effects of Outsourced Nursing on Quality Outcomes in Long Term Acute Care Hospitals. *Journal of Nursing Administration*, 41(3), 6. (Acceptance Rate: 10%)
- Alvarez, M. R., Kerr, Jr., B. J., Burtner, J., Ledlow, J. R., Fulton, L. V. (2011). Use of Outsourced Nurses in Long Term Acute Care Hospitals: Outcomes and Leadership Preferences. *Journal of Nursing Administration*, 41(2), 7. (Acceptance Rate: 10%)
- Ledlow, J. R., Stephens, J. H., Fowler, H. H. (2011). Sticker Shock: An Exploration of Supply Charge Capture Outcomes. *Hospital Topics*, 89(1), 9. (Acceptance Rate: 5%)
- Stephens, J. H., Ledlow, J. R. (2010). Real Healthcare Reform: Focus on Primary Care Access. *Hospital Topics*, 88(4), 98-106. (Acceptance Rate: 5%) and republished in the Economics of Healthcare, Taylor and Francis Publishing, March 3, 2014.
- Coppola, M. N., Ledlow, J. R. (2010). Leadership Execution: Perfection vs. Implementation. *TORCHnet*, November(2010), 2.

- Chester, K. G., Gunn, L. H., Ledlow, J. R. (2010). Colorectal Cancer Screening Behavior Including Demographic Characteristics in Five Georgia Counties. *Journal of the Georgia Public Health Association*, 5(1), 38-48.
- Knudsen, D., Johnson, J., Ledlow, J. R., Barbisch, D., Binns, E. (2007). Are You Ready to Respond? Using a Scorecard to Assess Your Level of Emergency Preparedness. *Emergency Medical Services*, 36(2), 68 - 72. www.emsresponder.com
- Ledlow, J. R., Cwiek, M. A. (2005). MiCTA Service Corporation: Growing a Technology-Assistance Firm for Non-Profit Organizations, An Interview with John Rathje, CEO. *Review of Business*, 26(1), 4 - 7.
- Ledlow, J. R., O'Hair, H. D., Moore, S. (2003). Predictors of Communication Quality: The Patient, Provider and Nurse Call Center Triad. *Health Communication*, 15(3), 431 - 455.
- Moore, S., O'Hair, H. D., Ledlow, J. R. (2002). The Effects of Health Delivery Systems and Self-Efficacy on Patient Compliance and Satisfaction. *Communication Research Reports*, 19(4), 362 - 371.
- Ledlow, J. R., Cwiek, M. A. (2002). Robbing Peter to Pay Paul. *Michigan Hospitals*, 3 pages.
- Minelli, M. J., Ledlow, J. R., King, T. (2001). Hot Sites from A to Z. *EAP Digest*, 21(4), 28 - 30.
- Ulijn, J., O'Hair, H. D., Weggeman, M., Ledlow, J. R., Hall, H. T. (2001). Strategy, Innovation, Culture and Communication. *Journal of Business Communication*, 37(3), 293 - 316.
- Ledlow, J. R., Bradshaw, D. M., Shockley, C. (2000). Primary Care Access Improvement: An Empowerment-Interaction Model. *Military Medicine*, 165(2), 390 - 395.
- Ledlow, J. R., Bradshaw, D. M. (1999). Animated Simulation: A Valuable Decision Support Tool for Healthcare Operations. *Journal of Healthcare Management*, 44(2), 91 - 102.
- Ledlow, J. R. (1991). Automating Medical Supply Management. *Army Logistician*, 32 - 34.

Professional and Industry Publications

- Vitasek, Kate (2024) "Service-Providers: 4 Ways To Build Trust With First-Time Partners" *Forbes*, July 22. <https://www.forbes.com/sites/katevitasek/2024/07/22/service-providers-4-ways-to-build-trust-with-first-time-partners/> Contribution to senior contributor article.
- Vitasek, Kate (2024) "5 Ways To Make Your Business' Overseas Collaborations Stronger" *Forbes*, July 19. <https://www.forbes.com/sites/katevitasek/2024/07/19/5-ways-to-make-your-business-overseas-collaborations-stronger/> Contribution to senior contributor article.
- Ledlow, Gerald; Johnson, Kristie, et al. (2024) "Laboratory Science Workgroup Review, Evaluation, and Recommendations for the Career Pathways Program: Progress Report for the Career Pathways Website, Application Portal, Demographic Survey, & Promotional Materials Elements," July 1, Centers for Disease Control and Prevention, Association for Public Health Laboratories, and National Subject Matter Experts collaboration on LEAD project 2023 – 2024.

Vitasek, Kate; Manrodt, Karl (2024). "Unpacking Trading Partner Trust in the Energy Industry," April 9. <https://www.vestedway.com/wp-content/uploads/2024/05/Unpacking-Trading-Partner-Trust-in-the-Energy-Industry-Apr-9-2024.pdf>. Contribution to White Paper.

Ledlow, Gerald and Hagraas, Omar (2024). International Supply Chain Education Alliance Egypt, "Future of Healthcare Supply Chain in the Global Economy," Interviewer Hagraas, Interviewee Ledlow, Podcast, 54 minutes, February 28, 2024.

Ledlow, Gerald R. (2023). Dr. Ledlow, Author Spotlight on LinkedIn, December 4, 2023. <https://www.linkedin.com/feed/update/urn:li:activity:7143593552671875072/>

Vitasek, Kate; Manrodt, Karl; Nikolaev, Fredrik; Downard, Andrew; and Ledlow, Gerald (Jerry) (2022). "Unpacking Trading Partner Trust: Research and Insights into the Building Blocks for Boosting Compatibility and Trust in Strategic Partnerships," White paper, The University of Tennessee, Haslam College of Business, Fall.

Vitasek, Kate (2022). "Taking A Closer Look At The Role Of Trust In Business Partnerships," *Forbes*, December 21. <https://www.forbes.com/sites/katevitasek/2022/12/21/taking-a-closer-look-at-the-role-of-trust-in-business-partnerships/> Contribution to senior contributor article

International Supply Chain Education Alliance, International Health Care Supply Chain Standards Board, Work Group Chair Erik, Jones, Gerald Ledlow, Spulick, Stephen; Paelsch, Kenneth; et al. (2021). "IISB21 Framework," Technical paper, May 2021. ISCEA.org

International Supply Chain Education Alliance, International Health Care Supply Chain Standards Board, Dr. Gerald Ledlow, Chair; Jones, Erick; Spulick, Stephen; Paelsch, Kenneth; et al. (2020). "Certified Health Care Supply Chain Analyst Exam Preparation Course," Version 3.0, February 21, 2020, iscea.org.

Vitasek, Kate (2018). "Five Attributes of Cultural Fit for Buyer-Supplier Relationships," Interviewed (Drs. Ledlow and Manrodt) on Compatibility and Trust Assessment (CAAVE Model) for Vested Way/Vested Outsourcing, in *Forbes*, September 9, 2018. <https://www.forbes.com/sites/katevitasek/2018/09/09/five-attributes-of-cultural-fit-for-buyer-supplier-relationships/#5a982996fee9> Retrieved February 21, 2020.

Textbooks, Books, Chapters in Books, Monographs

In Publication Development or Production

Published

Bosworth, M., Wood, K., Ledlow, G. & Balderas, M. (2027). Chapter 9: Administrative Applications Supporting Healthcare Delivery. In Lynda Hardy (Ed.), *Informatics for Health Professionals*. 4th Edition, Elsevier.

Ledlow, Gerald R. & Kennedy, Michael (2026). German Healthcare System, Chapter 15 for *Comparative Health Systems: Global Perspectives*, 3d Edition, Leiyu Shi and Richard Greenhill, Editors, Jones and Bartlett Learning, Sudbury, Massachusetts, submitted October 2024.

Ledlow, Gerald R; Bosworth, Michele C. & Maryon, Thomas (2024). *Leadership for Health Professionals: Theory, Skills and Applications*, 4th Edition. Jones and Bartlett Publishers, Sudbury, Massachusetts. 558 pages. Published: January 2023.

- Ledlow, Gerald (Jerry) R.; Bosworth, Michele & Maryon, Thomas. (2024). *Navigate 2 Advantage Digital: Leadership for Health Professionals: Theory, Skills and Applications, 4th Edition* (Copyright 2024 with 2023 release date). (pp. 558). Boston, Massachusetts: Jones and Bartlett Learning Publishers, Inc.. Digital/eBook version, Instructor's Manual, Operational Learning Models with Published Assignments, Test Bank, Learning Resources, and Supplemental Files; URL: <http://www.jblearning.com/catalog/9781284109436/>
- Kennedy, M., Wood, K., Ledlow, G. Morris, M. & Bosworth, M. (2023). Chapter 8: Administrative Applications Supporting Healthcare Delivery. In Raymona Nelson (Ed.), *Informatics for Health Professionals*. 3d Edition, Elsevier. 2023 Release.
- Bosworth, Michele & Ledlow, Gerald R. (2022). Mid-Edition Release Chapter, "Essential Leadership Knowledge in Health Quality and Safety," In *Leadership for Health Professionals: Theory, Skills and Applications, 3d Edition*, Jones and Bartlett Learning, Sudbury, MA
- Ledlow, G.R. & Stephens, J. H., (2021). Chapter 16: Strategic Planning and Leadership. In Leiyu Shi and James Johnson (Eds.), *Public Health Administration: Principles for Population-Based Management*. (4th ed., pp. 16). Sudbury, MA: Jones & Bartlett Learning Publishers.
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Other Publications

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- Chester, K. G., Ledlow, J. R., Gunn, L. H., Westphal, K. A. (2007). *Breast, Colon, & Prostate Cancer Screening Status, Health Behaviors, and Preferences in Five Georgia Counties: A Pilot Investigation*. Statesboro, GA:.

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Refereed Presentations

International

Jeffrey Levin, MD, MSPH, DrPH; Kathleen Jones, MD; David Elkowitz, DO; Sue Cox, MD; Paul McGaha, DO, MPH; Cynthia Ball, DO, MS; Gerald Ledlow, PhD, MHA; Emmanuel Elueze, MD, PhD, MPA; Brigham Willis, MD, MEd (2022). "Implementing a Population Health and System Science Course into a New Medical School Curriculum in Rural Northeast Texas," American Medical Association Health Systems Science Summit, Chicago, Illinois, December 5 – 6, 2022

Ledlow, GERALD R. (2021). "What was Old is New Again: US Healthcare Opportunities." Keynote Presentation, Global Business and Technology Association, Virtual Conference, July 14, 2021.

Carlton, Erik; Barkowski, Nancy; Ledlow, Gerald; & Rubino, Louis (2018). "Leading to Lead: Strategies for Teaching and Measuring Leadership Competencies," Association of University Programs in Health Administration, Annual Conference, Philadelphia, Pennsylvania, June 13, 2018.

Carlton, Erik; Barkowski, Nancy; Ledlow, Gerald; & Rubino, Louis (2017). "Best Practices in Leadership Education," Association of University Programs in Health Administration, Annual Conference, Long Beach, California, June 13- 16, 2017.

Cwiek, Mark (Presenter and Author); Kozicki, Zigmund (Presenter and Author); Baiyasi-Kozicki, Stephanie (Presenter and Author); Anney, Siddarth (Author Only); Pauwels, Ethan (Author Only); & Ledlow, Gerald (Author Only). (2013). Improving Operational and Clinical Success of Hospitals and Healthcare Facilities Worldwide: Adoption of International Standards Recommended for Monitoring Waterborne Pathogens, *GBATA (1st ed., vol. 15, pp. 14)*. New York, New York: *Global Business and Technology Association*. (Acceptance Rate: 30%)

Coppola, M. Nicholas; Ledlow, Gerald; & Hunt, Sharon; (2013). A Simple Tool for Measuring Performance Outcomes. American College of Healthcare Executives National Congress, Chicago, Illinois, March, 14, 3 Hour Seminar (Acceptance Rate: 7%).

Ledlow, J. R. (Presenter & Author), Manrodt, K. B. (Presenter & Author), Stephens, J. H. (Author Only), Global Business and Technology Association 14th Annual International Conference, "Measuring Compatibility Gaps in Strategic Relationships," Global Business and Technology Association, New York, New York. (July 12, 2012).

- Ledlow, J. R. (Presenter & Author), Association of University Programs of Health Administration Annual Conference 2011, "Tools and Ideas to Teach and Assess Leadership Competencies," AUPHA, Charleston, South Carolina. (June 24, 2011).
- Cwiek, M. (Presenter & Author), Carlini, D. (Presenter & Author), Ledlow, J. R. (Author Only), Maryon, T. (Author Only), Science, Ethics and Faith International Conference, "The Ethics and Perils of Human Cloning," Konferencja Chrzescijanskiego Forum Pracownikow Nauki, Lodz, Poland. (June 11, 2011).
- Coppola, M. N. (Presenter & Author), Kerr, B. (Presenter & Author), Ledlow, J. R. (Presenter & Author), American College of Healthcare Executives Annual Congress, "Applied Healthcare Management Competencies," ACHE, Chicago, Illinois. (March 8, 2011).
- Stephens, J. H., Kerr, B., Ledlow, J. R., International Conference on Health, Wellness and Society, "Chief Executive Officer Succession Planning in United States Hospitals," University of California at Berkeley, Berkeley, California. (January 20, 2011).
- Coppola, M. N. (Presenter & Author), Ledlow, J. R. (Presenter & Author), Kerr, B. (Presenter & Author), Fulton, L. (Presenter & Author), AUPHA International Webinar Series, "Using the VARK Learning Test to Optimize Delivery of Course Content and Competency Fulfillment," Association of University Programs in Health Administration, Washington, D.C.. (November 10, 2010).
- Coppola, M. N. (Presenter & Author), Ledlow, J. R. (Presenter), Kerr, B. (Presenter), Fulton, L. V. (Presenter), Association of University Programs in Health Administration Annual Conference, "Using the VARK Learning Test to Optimize Delivery of Health Administration Course Content and Competency Fulfillment," AUPHA, Portland, Oregon. (June 4, 2010).
- Stephens, J. H. (Presenter & Author), Ledlow, J. R. (Presenter & Author), Hotchkiss, R. (Presenter & Author), AUPHA, "Development of a Competency Based MHA Program," AUPHA, Chicago, Illinois. (June 30, 2009).
- Stephens, J. H. (Presenter & Author), Ledlow, J. R. (Presenter & Author), American College of Healthcare Executive Congress, "Chief Executive Officer Succession Planning in United States Hospitals," American College of Healthcare Executives & American Hospital Association, Chicago, Illinois. (March 24, 2009).
- Ledlow, J. R. (Presenter & Author), Corry, A. (Presenter & Author), Cwiek, M. (Presenter & Author), American College of Healthcare Executives National Congress, "Health Care Supply Chain: Factors, Principles and Improvement Initiatives," American College of Healthcare Executives, Chicago, Illinois. (March 11, 2008).
- Parrillo, A. V., Ledlow, J. R., Vogel, R. L., Fitzmorris, K. B., Hardy, C. J., 135th Annual Meeting & Exposition, "Evidence-based decision-making: Assessment of student learning outcomes in public health education programs," American Public Health Association, Washington, DC. (November 5, 2007).
- Ledlow, J. R., Global Business & technology Association International Conference, "4 Presentations: 1) "Physician Migration: Relevant Factors to Manage a Global Resource," 2) A Proposal for International Corporations to Improve Employee Reference Sharing Capabilities: The Reciprocal Cooperative Reference-Share Model," 3) "The Critical Link: A Continuous Progress Review Process Ensures Successful Strategic Plan Outcomes," 4)). "A Comparison of Pharmaceutical Price Controls in the United States, Japan, Korea, France, Germany, Canada, and the United Kingdom," GBATA, Taipei, Taiwan. (July 3, 2007).

Ledlow, J. R. (Author Only), Cwiek, M. A. (Presenter & Author), Global Business and Technology Association International Meeting, "The Process of Leading: Assessment and Comparison of Leadership Team Style, Operating Climate and Expectation of the External Environment," Global Business and Technology Association, Lisbon, Portugal. (June 28, 2005).

National

Coppola, M. Nicholas (Presenter & Author) & Ledlow, J. R. (Author). (2014). Mentoring, Coaching and Succession Planning in Health Organizations, New Mexico Mentoring Institute, University of New Mexico, July 2014.

Alvarez, M. R. (Presenter & Author), Kerr, Jr., B. J. (Author Only), Burtner, J. (Author Only), Ledlow, J. R. (Author Only), Fulton, L. V. (Author Only), 2012 National Clinical Conference: Focus on Quality, "Chief Nursing Officer Preferences when Utilizing Outsourced Nurses in LTACH," Acute Long Term Hospital Association, Dallas, Texas. (May 16, 2012).

Alvarez, M. R. (Presenter & Author), Kerr, Jr, B. J. (Author Only), Burtner, J. (Author Only), Ledlow, J. R. (Author Only), Fulton, L. V. (Author Only), 2012 National Clinical Conference: Focus on Quality, "Outsourced Nursing Levels and Effects on LTACH Quality Outcomes," Acute Long Term Hospital Association, Dallas, Texas. (May 16, 2012).

Kennedy, M. H. (Presenter & Author), Ledlow, J. R. (Presenter & Author), Coppola, N. (Presenter & Author), Association of University Programs in Health Administration, "Decision Science in the Classroom," AUPHA, Chicago, Illinois. (July 1, 2009).

Regional

Levin J (primary presenter), Jones K, Cox S, Ledlow G, McGaha P, Ball C, Elueze E, Beck Dallaghan G, Willis B (2023). "Developing a Population Health and System Science Course for a New Medical School Curriculum in Rural Northeast Texas," Kenneth I. Shine Academy Health Science Education Innovations Conference, Austin Texas, February 19, 2023.

McGaha, Paul & Ledlow, G.R. (Presenters and Authors), Annual Family Medicine Clinical Conference, "Social Determinants of Health and Impact to Clinical Practice," University of Texas Health Science Center at Tyler. (February 3, 2019).

Coppola, M. N. (Presenter & Author), Ledlow, J. R. (Presenter & Author), Fulton, L. (Presenter & Author), TORCH; TORCHcast Webinar for the Texas Organization of Rural and Community Health, "Effectively Communicating the Language of the Health Professions," Texas Organization of Rural and Community Health, Austin, Texas. (July 28, 2010).

Ledlow, J. R. (Presenter), Health Disparities in Cancer Care: Reducing the Unequal Burden, "Colon Cancer: An Integrative Project for Coastal Georgia," The Curtis & Elizabeth Anderson Cancer Institute at, Savannah, Georgia. (June 11, 2010).

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Maryon, Thomas; Ledlow, Gerald (Jerry); Welch, JoAnn; and Metcalf, Leanne (2019). "Impacting Population Health: Emerging Academic Alliances," Joint Presentation and Panel with HCSC/BCBS Tx and UTHSCT, Healthier Texas Summit, Its Time Texas, Austin, Texas October 18, 2019.

Repella, J. F. (Presenter & Author), Ledlow, J. R. (Presenter & Author), Habersham, B. (Presenter & Author), Patrick, F. (Presenter & Author), Pierce, M. (Presenter & Author), Moon, T. M. (Presenter & Author), Georgia Cancer Coalition Annual Conference, "Ann

Innovative Education Program to Close the Gap Between Cancer Literacy and Screening in Southeast Georgia," Georgia Cancer Coalition, Atlanta, Georgia. (May 3, 2011).

Chester, K. G., Ledlow, J. R., Gunn, L. H., Gunn, L. H., Georgia Rural Health Association Annual Meeting, "Cancer Screening Behaviors in Five Georgia Counties," Georgia Rural Health Association, Athens, GA. (September 18, 2007).

Chester, K. G., Ledlow, J. R., Gunn, L. H., 78th Annual Meeting and Conference of the Georgia Public Health Association, "Cancer Screening Behaviors in Five Georgia Counties," Georgia Public Health Association, Savannah, GA. (September 6, 2007).

Local

Chester, K. G., Ledlow, J. R., Gunn, L. H., 10th Annual Phi Kappa Phi Research Symposium, "Health Behaviors and Cancer Screening Knowledge in Six Georgia Counties: A Pilot Investigation," Phi Kappa Phi, Georgia Southern University, Statesboro, GA. (April 20, 2007).

Chester, K. G., Ledlow, J. R., Gunn, L. H., Graduate Scholarship Day, "Health Behaviors and Cancer Screening Knowledge in Six Georgia Counties: A Pilot Investigation," Georgia Southern University, Statesboro, GA. (April 4, 2007).

Presentations

International

Ledlow, J. R. (Presenter & Author), Global Business Research Symposium, "Strategic Sourcing: Completing the Win-Win and Transaction Cost Economics Cycle," Acadia University College of Global Business, Philadelphia, PA. (November 14, 2012). (Invited)

Ledlow, J. R. (Presenter & Author), Manrodt, K. B. (Presenter & Author), RFID Healthcare Supply Chain ISCEA Conference, "Optimize Your Healthcare Supply Chain: Strategic Factors, Value Principles and Vested Outsourcing," ISCEA, Chicago, Illinois. (September 12, 2011). (Invited)

National

Ledlow, J. R. (Presenter & Author), "Vested Collaboration for Facilitating APMs with a 'Win – Win – Win' Focus," State of Reform Conference, Irving/Dallas, Texas (September 27, 2022). (Invited).

Ledlow, J. R. (Presenter & Author), Doctoral Seminar, "Public Health: Reflections and Forecast," Central Michigan University, Mount Pleasant, Michigan. (March 15, 2008). (Invited)

Ledlow, J. R. (Presenter & Author), Twenty-Seven Presentations from 1997 - 2004, "Various," Various, Various. (January 1997).

Regional

Ledlow, J.R. (Presenter and Author) Leadership: Revisiting Important Realities and Applications, American College of Healthcare Executives East Texas Chapter Lunch and Learn, August 31, 2022.

Ledlow, J.R. (Presenter and Author) Leadership: Revisiting Important Realities and Applications, Northeast Texas Primary Healthcare Symposium: Serving Our Rural Communities, University of Texas Health Science Center at Tyler, Tyler, Texas, November 13, 2020.

Ledlow, J.R (Presenter and Author). Leading Together. State of Texas Health and Human Services Commission Annual Leadership Conference Keynote Address, Austin, Texas, May 21, 2018.

Ledlow, J.R. (Presenter & Author). From Theory to Practice and Back Again: Healthcare Supply Chain Operations and Management, University of Arkansas Medical School, Little Rock, Arkansas, November 27-29, 2017 (Invited)

Ledlow, J.R. (Presenter & Author). From Theory to Practice and Back Again: Healthcare Supply Chain Operations and Management, University of Arkansas Medical School, Little Rock, Arkansas, December 2-3, 2016 (Invited)

Ledlow, J.R. (Presenter & Author). Healthcare Supply Chain Operations and Management, Mid-West Chapter of the American College of Healthcare Executives, Four Session Panel, Lead Panelist, Carbondale, Illinois, June 27, 2013 (Invited)

Ledlow, J. R. (Presenter & Author), Emergency Management Summit, "Thriving with New Federal Assessment, Planning and Improvement Requirements: National Standards for State and Local Jurisdictions," Georgia Emergency Management Agency and Office of Public Health Preparedness, Savannah, Georgia. (May 26, 2011). (Invited)

Ledlow, J. R. (Presenter & Author), Corry, A. (Presenter & Author), Midwest Healthcare Alliance, "Healthcare Supply Chain: Strategy, Operations and Optimization," Nebraska Hospital Association, Omaha, Nebraska. (August 12, 2008). (Invited)

Ledlow, J. R. (Panelist), Cancer Disparities, "Cancer Disparities: Actionable Data," Savannah State University, Savannah, Georgia. (January 24, 2007). (Invited)

Ledlow, J. R. (Presenter & Author), Emergency Management Agency Georgia, "Public Health Emergency Preparedness GREaT Assessment for 2011: State-Wide Out-brief," State of Georgia: GEMA, DPH, GaEMS, Savannah, Georgia. (May 3, 2012). (Invited)

Ledlow, J. R. (Presenter & Author), Southeast Georgia Cancer Alliance, "Evaluation of Longitudinal Prostate and Cervical Cancer Programs in Southeast Georgia," SEGCA, Savannah, Georgia. (February 20, 2009). (Invited)

Local

Ledlow, J. R. (Presenter & Author), College of Information Technology Course: Project Management Course, "Genesis: Lessons from a Large Healthcare Information Technology Project," Georgia Southern University - CIT, Statesboro, Georgia. (April 22, 2008). (Invited)

Ledlow, J. R. (Presenter & Author), College of Information Technology for Memorial Health System, "2 Presentations: A) To Memorial Health and B) Project Management Course, title: Genesis and Lessons from a Large Healthcare Information Technology Project," Georgia Southern University College of Information Technology, Statesboro, GA. (December 13, 2006). (Invited)

Hotchkiss, R. (Presenter & Author), Ledlow, J. R. (Author Only), Hardy, C. J. (Author Only), Annual Meeting of the Association of University Programs in Health Administration, "Evidence-Based Decision-Making: Assessment of Student Learning in Public Health Education Programs," AUPHA, Washington D.C.. (June 2008).

Ledlow, J. R. (Panelist), Transforming American Healthcare: Pathways to Change, National Healthcare Symposium 2006, "Revisiting Social Marketing Health Communication: Positive Messages, Improved Effectiveness," Phoenix, AZ. (March 24, 2006). (Invited)

Contracts, Grants and Sponsored Research

Funded

Ledlow, Gerald (Jerry) and Neuenschwander, Pierre, Competitive Grant/Contract, "Doctoral Program Feasibility Study for Joint UTHSCT and HCSC/BCBS Degree in Population Health and Analytics," Affordable Cures Grant by Health Care Services Corporation/Blue Cross and Blue Shield of Texas, Dallas, Texas and Chicago, Illinois, \$200,000 per year for three years starting in June 2019 through August 2022. Three-year agreement signed and full funding received for a total of \$600,000. Doctoral Program Feasibility Study and Report (32 pages) prepared and accepted by grantor.

Ledlow, Jerry R, Toal, Russ, Contract, "Public Health Emergency Preparedness Assessment for State of Georgia," Sponsored by State of Georgia, Office of Public Health Preparedness, State, \$735,000.00 in funding as of February 2014, \$845,500 in contract proposal submission value as of June 2014 with potential of \$965,000.00 value total by June 2016. (May 12, 2011 – June 30, 2016). Contract Proposals submitted in 2011, 2012, 2013 (2 in 2013; 1 as contract modification) and 2014 and 2015.

Abstract

Contract is worth approximately \$221,333 annually; renewal is likely through year 2016 according to federal (CDC approved) requirements. Contract is one year with additional extension years; year one worth \$281,000 with two additional years cumulatively totaling \$735,000; years 3 and 4 dollar amount TBD. Assessment uses System developed by Dr. Ledlow in 1999 - 2002, Validated in 2004/5 (assessment and planning integrated system) which is conditionally licensed to GSU for use with this State of Georgia contract. Final contract received on September 22, 2011.

Ledlow, Jerry R, Toal, Russ, Contract, "Public Health Emergency Preparedness Assessment Crosswalk Analyses and Reporting with Project Public Health Ready for State of Georgia," Sponsored by State of Georgia, Office of Public Health Preparedness, State, \$120,000.00. (June 1, 2013 - November 30, 2013).

Melton, Bridget (Principal), Ledlow, Jerry R (Co-Principal), Bland, Helen (Co-Principal), Grant, "Prenatal Physical Activity Media Campaign in a Rural Community: A Physician Office Based Pilot Study," Sponsored by Rural Health Institute, Georgia Southern University, Georgia Southern University, \$9,800.00. (October 5, 2011 - July 1, 2012).

Repella, James (Principal), Ledlow, Jerry R (Co-Principal), Patrick, Freddie (Co-Principal), Gibson, Christina (Co-Principal), Grant, "Focused Outreach and Colonoscopy Screening for Coastal Georgia," Sponsored by Centers for Disease Control and Prevention and State of Georgia, State, \$75,000.00. (October 14, 2010 - June 30, 2012).

Abstract

Funded by CDC through the state of Georgia directly to SEGCA for focused outreach and colonoscopy screening for health district 9-1 for those with health disparities and cancer screening inequities. Focus is on providing colonoscopies, polyp removal, pathology analyses and evaluating effectiveness (including cost-effectiveness) of program. Originally submitted for \$125,000, grant was reduced by the state to \$75,000, and managed by SEGCA.

Repella, James (Principal), Ledlow, Jerry R (Co-Principal), Patrick, Freddie (Supporting), Gibson, Christina (Supporting), Grant, "Expanding Cultural Ethos for Cancer Outreach," Sponsored by Georgia Cancer Coalition and State of Georgia (DHR), State, \$25,500.00. (August 1, 2010 - June 30, 2011).

Abstract

Grant Awarded to SEGCA for Cancer Outreach with Control and Experimental Groups with new Cultural Ethos based Presentation for underinsured and uninsured minorities in Coastal Georgia.

Repella, James (Principal), Ledlow, Jerry R (Co-Principal), Reynolds, Paula (Co-Principal), Hufford-King, Shai (Co-Principal), Howell, Deidre (Co-Principal), Grant, "SEGCA Integrated Colon Cancer Project," Sponsored by Georgia Cancer Coalition and State of Georgia, State, \$116,000.00. (July 1, 2009 - July 31, 2010).

Abstract

Grant awarded to SEGCA and managed by SEGCA for uninsured and underinsured minorities and those with cancer screening health disparities.

Ledlow, Jerry R (Co-Principal), Contract, "Cost Benefit Analysis of Perinatal Program in Southeast Georgia," Sponsored by Healthcare Georgia Foundation, Private, \$24,000.00. (October 17, 2008 - December 31, 2009).

Ledlow, Jerry R (Supporting), Contract, "Breast and Prostate Cancer Screening Follow-up Evaluation," Sponsored by SEGCA and Georgia Cancer Coalition, State, \$12,000.00. (June 1, 2008 - February 28, 2009).

Ledlow, Jerry R (Supporting), Grant, "Women's Breast Health in Georgia Health District 9-1," Sponsored by SEGCA and Georgia Cancer Coalition, State, \$70,000.00. (November 1, 2007 - June 30, 2008).

Ledlow, Jerry R (Co-Principal), Eckert, Barry, Bina, William, Fletcher, Diane, Grant, "South Georgia Cancer Assessment Project," Sponsored by Georgia Cancer Coalition, \$62,500.00. (October 5, 2006 - September 30, 2007).

Ledlow, Jerry R (Principal), Contract, "Cancer Screening in Bulloch County," Sponsored by Georgia Cancer Coalition, State, \$8,000.00. (April 10, 2007 - September 15, 2007).

Ledlow, Jerry R (Co-Principal), Kopp, Stephen (Co-Principal), Grant, "Rural Telehealth Community Education Network," Sponsored by DHHS - Office for the Advancement of Telehealth, Federal, \$738,000.00. (March 1, 2001 - August 31, 2004).

Ledlow, Jerry R (Co-Principal), Kennedy, Michael H (Co-Principal), Grant, "Center for Community Bioterrorism Preparedness for Central Michigan University," Sponsored by Ventana Group Systems, Private, \$60,000.00. (January 1, 2002 - December 31, 2003).

Ledlow, Jerry R (Principal), Grant, "International Studies - Leadership and Change (2002), Economies in Transition (2001), Challenging the Frontiers in Global Business (2003)," Sponsored by Central Michigan University, State, \$4,238.00. (January 1, 2001 - December 31, 2003).

Ledlow, Jerry R (Co-Principal), Kopp, Stephen (Co-Principal), Grant, "Rural Telehealth Community Education Network," Sponsored by DHHS Office for the Advancement of Telehealth, Federal, \$500,000.00. (January 1, 2000 - December 31, 2001).

SERVICE

Department Service

Search Committee Member, Faculty Search (January 2025 – August 2025).

Promotion and Tenure Committee Member (Department of Public Health), September 2024 – November 2024., and August 2025 – Present.

Search Committee Member, Faculty Search (June 2024 – September 2024).

Department Chair, Healthcare Policy, Economics and Management (August 2016 – September 2017), Founding Chair.

Department Chair, Health Policy & Management (June 2014 – July 2016), Founding Chair.

MHA Curriculum Committee (February 2014 – July 2016)

Dr.PH Curriculum Committee (January 2014 – July 2016)

Committee Member, Faculty Search Committees (multiple) (August 2007 – July 2016)

Committee Member, Curriculum Committee. (August 2007 - August 2008).

Committee Member, Graduate Program Directors Committee. (August 2006 - July 2008).

Committee Chair, CEPH Self Study 2.0 Group. (August 2006 - May 2007).

Committee Member, Dr. PH & MPH Policy and Procedures Group. (August 2006 - May 2007).

Committee Member, Evidence-Based Decision Making System Group. (August 2006 - May 2007).

School/College Service

Scholar, Academy of Distinguished Teachers (2021 – Present)

Dean, School of Community and Rural Health (September 2018 – July 2022)

Interim Dean, School of Community and Rural Health (October 2017 – August 2018)

Associate Dean, School of Community and Rural Health (August 2017 – October 2017)

Advancement Plan and Operation for School (October 2017 – May 2019)

Academic Affiliation Plan for School (Ardent/ETMC Asset Purchase); November 2017 – March 2018)

Population Health Strategic Planning Committee (August 2016 – October 2017)

Faculty Evaluation Committee (February 2014 – July 2016)

Director, Center, Survey Research & Health Information. (August 10, 2009 – December 2012).

Committee Member, Promotion and Tenure Committee (College). (August 15, 2013 - May 10, 2014).

Committee Member, Promotion and Tenure Committee (College). (August 15, 2012 - May 11, 2013).

Committee Member, Promotion and Tenure Committee. (September 1, 2011 - May 15, 2012).

Committee Member, Promotion and Tenure Committee. (September 1, 2010 - May 15, 2011).

Committee Member, Doctoral Comprehensive Examination Development and Review. (April 20, 2010 - August 20, 2010).

Administrative Assignment, Director, Student Support Services & Instructional Technology. (August 2008 - August 2009).

Committee Member, Faculty Search Committee. (August 2008 - May 2009).

Administrative Assignment, Director, Academic Affairs. (2007 - 2008).

Graduate Program Director and Curriculum Committee Member, Graduate Curriculum Committee. (2006 - 2008).

Committee Member, Student Affairs and Enrollment Management Workgroup. (2006 - 2008).

Committee Member, EBDM Group. (August 2006 - 2007).

Committee Member, Doctor of Public Health Policy and Procedures Committee. (2006 - 2007).

Committee Member, Master of Public Health Self Study Committee. (2006 - 2007).

Institution/University Service

Co-Chair, Kenneth I. Shine, MD Academy, Membership Committee (with Dr. Chris Moreland, MD at the UT Austin Dell School of Medicine), August 2025 – Present.

Kenneth I. Shine, MD Academy, Membership Committee Member (September 2022 – present) and Candidate Nomination Portfolio Evaluation Sub-Committee Member. University of Texas System Academy.

Member, University of Texas at Tyler, Academy of Distinguished Teachers sub-committee on teaching effectiveness, workgroup with presentation to the Provost, March 2025 – July 2025.

University of Texas at Tyler, Council of Academic Deans, Member (January 2021 – July 2022).

University of Texas at Tyler, Handbook of Operating Policies Committee Member, (February 2021 – September 2022)

University of Texas Health Science Center Tyler School of Medicine Development Steering and Planning Committee Member; LCME Standard Committee 6 Member and LCME Standard Committee 9 Member (April 2020 – August 2021)

University of Texas Health Science Center Tyler – University of Texas at Tyler Integration / Consolidation Steering Committee Member (February 2020 – September 2020)

University of Texas Health Science Center Tyler Distance Learning Advisory Committee Member
(February 2020 – October 2021)

University of Texas Press, Health Division, Advisory Committee Member (December 2018 –
Present)

CoPHII, University of Texas Population Health Strategic Plan, Member and Plan Co-Author
(March 2018 – Present)

Purchasing and Materials Management COMA (Ardent/ETMC Asset Purchase) Planning
(November 2017 – March 2018)

MD Anderson – UTHealth Northeast Quality and Metrics Chair and Group Member (December
2016 – February 2020)

Process Improvement Council Member (January 2017 – June 2018)

MSRDP Executive Council Member (May 2017 – November 2020)

Alternate, Faculty Grievance Committee. (May 8, 2012 - August 15, 2014).

Task Force Member, Cluster Initiative Steering Committee. (August 1, 2010 - March 15, 2011).

Committee Member, University Information Technology Advisory Committee. (March 1, 2008 -
September 20, 2010).

Committee Chair, University Athletics Committee. (2007 - 2008).

Committee Member, Academic Standards Committee. (2006 - 2008).

Committee Member (Alternate), Faculty Senate. (2006 - 2008).

Committee Member (Alternate), Undergraduate Committee. (2006 - 2008).

Committee Member, Athletics Committee. (2006 - 2007).

Committee Member, College of Graduate Studies Dean Search Committee. (2006 - 2007).

Professional Service

Subject Matter Expert, Centers for Disease Control and Prevention, Epidemiology and
Surveillance, Workforce and Training Branch, Diversity Program representing Veterans and
Disabled Veterans. (Fiscal Years 2023, 2024).

Panel Discussant, State of Reform Conference, Irving/Dallas, Texas, September 27, 2022.

Consultant to Northeast Texas Public Health District during the COVID-19 Pandemic Emergency
Operations (March 2020 – June 2021)

International Supply Chain Education Alliance, International Standards Board Healthcare
Advisory Board Chair (January 2020 – January 2022), Member of Healthcare Committee
(June 2013 – present).

Texas Public Health Practice Workgroup, Department of State Health Services (DSHS), a sub-committee of the Public Health Funding and Policy Committee (PHFPC), (July 2018 – May 2020)

Chair and Member, MD Anderson – UTHealth Northeast Quality and Metrics Group (December 2016 – January 2020)

Member, Georgia Bio-surveillance Team (August 2013 – July 2016).

Editor, Regional, Journal Editor, Global Business and Technology Association, New York, New York. (January 2008 – Present), <http://gbata.org/journal-of-global-business-and-technology-igbat/editors/>

Reviewer, Journal of Healthcare Management, Chicago, Illinois, (October 2006 – Present). Most recent review of submitted manuscripts: February 2023.

Reviewer, Journal Article, AUPHA Journal of Healthcare Administration Education, Washington, D.C., DC. (January 2007 - Present). Most recent review of submitted manuscripts: July 2024.

Editorial Review Board Member, Health Communication. (August 2005 – September 2018).

Editorial Review Board Member, Journal of Global Business and Technology. (July 2005 – June 2018).

Executive Council & Board Member, Global Business and Technology Association, New York, New York. (July 2002 – Present). <http://gbata.org/about/board-of-directors/>

Committee Member, Association of University Programs in Health Administration. (August 2008 - July 2011).

Conference Program Healthcare Track Chair, Global Business and Technology Association, Istanbul, Turkey. (August 15, 2010 - July 15, 2011).

Interaction with Industry, Medical Group Management Association. (April 1996 - May 2007).

Editorial Review Board Member, Journal of Health Administration Education. (August 2003 - July 2006).

Co-Chair, Global Business and Technology Association International Conference. (July 2003 - June 12, 2004).

Public Service

Smith County Joint Integrated COVID-19 Dashboard (three health systems) with Dr. Michele Bosworth, Dr. Jeff Bell, and Dr. Christian Alvarado (March 2020 – December 2021).

Smith County, Texas Consolidated Emergency Operations Center, Medical Operations Member during COVID – 19 Pandemic, March 2020 – June 2020

Coach for Tiny Minor Girls Brooklet Basketball Team, Statesboro-Bulloch Parks and Recreation, Statesboro, Georgia. (November 15, 2013 - February 18, 2014).

Board Member and Secretary of the Executive Committee in 2013, Southeast Georgia Cancer Alliance, Savannah, Georgia. (April 22, 2010 – March 28, 2014).

Board Member, Risen Savior Lutheran Church Christian Academy, Pooler, Georgia. (Defined Term: July 1, 2012 - June 30, 2014).

Coach for Tiny Minor Girls Brooklet Basketball Team, Statesboro-Bulloch Parks and Recreation, Statesboro, Georgia. (November 12, 2012 - February 28, 2013). County Champions.

Confirmation Program Coordinator and Teacher, Risen Savior Lutheran Church, Pooler, Georgia. (September 1, 2011 - April 30, 2012).

Coach for Tiny Minor Girls Brooklet Basketball Team, Statesboro-Bulloch Parks and Recreation, Statesboro, Georgia. (November 15, 2011 - February 28, 2012).

Ogeechee Fair Volunteer, 4 H of Bulloch County, Statesboro, Georgia. (October 22, 2011).

Board Member, Risen Savior Lutheran Church, Pooler, Georgia. (July 2007 - July 2010).

Girls (7-10 year old) Basketball Coach, Bulloch County Parks and Recreation, Statesboro/Brooklet, Georgia. (November 2008 - February 2009).

Committee Member, cBeta Group, Coastal Georgia Economic Development and Research Cooperative Committee. (2006 - 2008).

Committee Member, Johnson Run Homeowners Association Executive Committee. (September 2006 - September 2008).

Committee Member, Georgia Cancer Coalition Data and Metrics Workgroup. (2006 - 2007).

Chair and Member, Southern Georgia Cancer Assessment Project Data Dictionary Workgroup. (2006 - 2007).

Co-Chair and Member, Southern Georgia Cancer Assessment Project. (2006 - 2007).

Health Care Administration Career Manual Reviewer and Content Editor, Southwest Georgia AHEC. (2006 - 2007).

Development Activities Attended

Attended Virtual Conference, "American College of Healthcare Executives Congress," American College of Healthcare Executives, Chicago, Illinois. (March 22, 2021 - March 25, 2021).

Clery Act, Campus Security Authority and Violence Against Women Act workshops and training, July 2020 – September 2020).

Attended Conference, "American College of Healthcare Executives Congress," American College of Healthcare Executives, San Antonio, Texas Cluster. (April 15, 2019 – April 19, 2019).

Attended Conference, "Association of University Programs in Health Administration Annual Conference," Association of University Programs in Health Administration, Philadelphia, PA, (June 12, 2017 – June 16, 2018).

Attended Conference, "Association of University Programs in Health Administration Annual Conference," Association of University Programs in Health Administration, Long Beach, CA, (June 13, 2017 – June 17, 2017).

Attended Conference, "Association of University Programs in Health Administration Annual Conference," Association of University Programs in Health Administration, San Antonio,

(Texas, June 17, 2014 – June 21, 2014).

Attended Conference, "American College of Healthcare Executives Congress," American College of Healthcare Executives, Chicago, Illinois. (March 18, 2014 - March 22, 2014).

Attended Conference, "American College of Healthcare Executives Congress," American College of Healthcare Executives, Chicago, Illinois. (March 11, 2013 - March 14, 2013).

Attended Conference, "American College of Healthcare Executives Congress," American College of Healthcare Executives, Chicago, Illinois. (March 19, 2012 - March 22, 2012).

Attended Conference, "Public Health Preparedness Summit," Department of Health and Human Services (CDC & ASPR), NACCHO, Anaheim, California. (February 21, 2012 - February 24, 2012).

Tutorial, "DegreeWorks," Georgia Southern University, Statesboro, GA. (October 26, 2011).

Seminar, "Where to Get the Dough," GSU ORSSP, Statesboro, Georgia. (December 1, 2010).

Workshop, "GeorgiaView Workshop," GSU: Center for Online Learning, Statesboro, Georgia. (September 9, 2010 - September 28, 2010).

Workshop, "GeorgiaView Online Training," Georgia Southern University: Center for Online Learning, Statesboro, Georgia. (August 25, 2010 - September 10, 2010).

Attended Conference, "Disparities in Cancer: The Unequal Burden," Memorial University Medical Center, Anderson Cancer Institute, St. Joseph's Candler Health System, Georgia Cancer Coalition, Savannah, Georgia. (June 3, 2010 - June 4, 2010).

Recertified Board of Governor's Certification and Fellow in ACHE, "Recertified," American College of Healthcare Executives, Chicago, Illinois. (January 7, 2010 - February 2010).

Self-Study Program, "USG Ethics Training," University System of Georgia, Statesboro, Georgia. (September 2009).

Attended Conference, "Association of University Programs in Health Administration," AUPHA, ACHE, MGMA, HFMA, HIMSS, StuderGroup, Chicago, Illinois. (June 28, 2009 - July 2, 2009).

In-service Mini-Conference, "GSU Deans, Directors & Chairs Conferences," Georgia Southern University - Provost Office, Statesboro, Georgia. (August 2008 - May 2009).

Workshop, "GeorgiaView Training Workshop," Georgia Southern University, Statesboro, Georgia. (November 5, 2008).

Workshop, "Hobson's Connect Enrollment Management System," Georgia Southern University - COGS, Statesboro, Georgia. (October 2008).

Attended Conference, "American College of Healthcare Executives National Congress," American College of Healthcare Executives, Chicago, Illinois. (March 9, 2008 - March 14, 2008).

Self-Study Program, "Human Participation Protections Education for Research," National Cancer Institute, Statesboro, Georgia. (January 14, 2008 - January 30, 2008).

Conference Program, "Global Business and Technology Association - Healthcare Section," GBATA, Taipei, Taiwan. (July 2, 2007 - July 8, 2007).

Workshop, "Digital measures," Georgia Southern University, Statesboro, Georgia. (March 2007).

Attended Conference, "National Congress," American College of Healthcare Executives, New Orleans, Louisiana. (March 19, 2007 - March 23, 2007).

Attended Conference, "National Symposium on Healthcare Administration," Arizona State University, Phoenix, Arizona. (March 22, 2006 - March 24, 2006).

Attended Conference, "Attended over 20 conferences between 1990 and 2004," (January 1990 - December 2004).

Expanded Biography

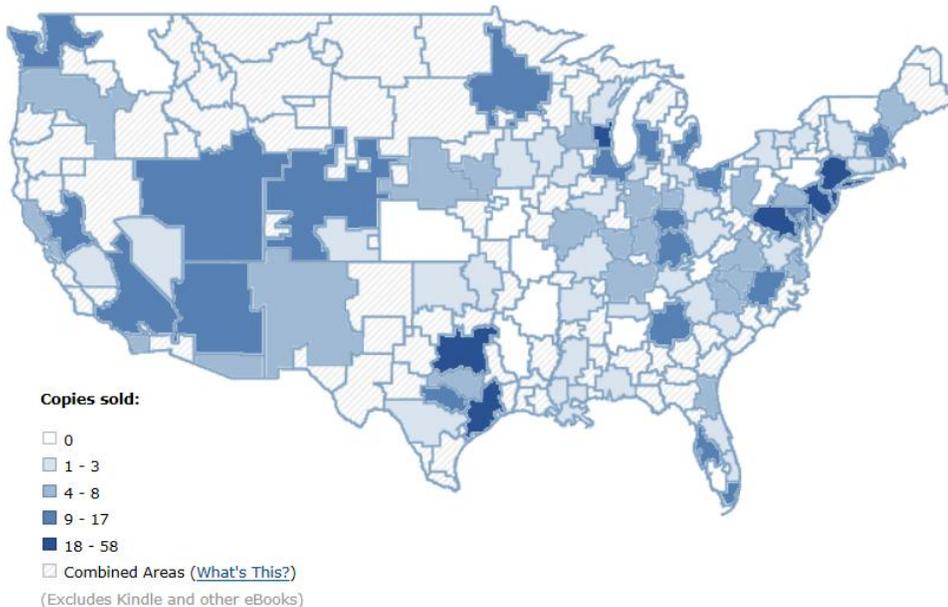
Formerly served as Dean and Professor, Department of Healthcare Policy, Economics and Management at the University of Texas at Tyler, Health Science Center, School of Community and Rural Health in Tyler, Texas. Dr. Ledlow is a board-certified healthcare administrator with over 38 years of practical and academic experience in leadership, management, and clinical positions. He is a Fellow in the American College of Healthcare Executives. He has successfully led multiple teams of diverse professionals, from over one hundred professionals to smaller teams, in military, corporate, educational programs and academic programs. As a National Registry certified emergency medical technician in the late 1980s and early 1990s, he volunteered as an EMT for the local ambulance service and community hospital emergency department. Previously, he was the primary architect and founding director of the Doctor of Health Administration program in Michigan that currently boasts over 150 very diverse graduates; the program was partnered with the Institute for Diversity to bolster minority representation (approximately 46%) in the industry with advanced degrees. In total, he has developed or significantly contributed to the creation and launch of eleven (13) graduate programs (4 doctor level, 7 master level, and 2 graduate certificates) in three (3) states and in multiple delivery formats. Dr. Ledlow has published ten book volumes and authored or co-authored 30 book chapters for various editors and publishers, in the areas of leadership, supply chain, organizational behavior, health systems, and preparedness, and also has published many articles, abstracts and proceedings, and has presented many times internationally and nationally; he serves as a regional editor for a peer-reviewed Cabell's Directory journal as well. His leadership textbook has been adopted by many programs across the nation; this textbook, a 3^d edition boosts a Doody's 100 of 100 score earning a 5 Star External Peer Rating Review with the 4th edition published in January 2023. Dr. Ledlow has a solid breadth and depth of publications in refereed journals with articles in Harvard Business Review, Hospital Topics, and several others across healthcare, business, public health, population health, and community preparedness journals.

Since 2000, Dr. Ledlow has earned over \$3,750,000 in grants, to include a DHHS/NIH/OAT grant recipient, and contracts in external funding for research projects, assessments and analytical models and other programmatic development initiatives to include a contract as a subject matter expert for the CDC from FY 2023 through 2024. Dr. Ledlow engages in consultation with healthcare and public health organizations, businesses, corporations, and academic institutions across the globe. Dr. Ledlow worked with the State of Georgia Department of Public Health Preparedness and Protection Division conducting annual PHEP assessments based on federal criteria, the State of Georgia Liaison for Health Protection (FEMA/GEMA, PHEP, HPP, PPHR), the State of Georgia Emergency Management Agency (GEMA) in the area of critical healthcare infrastructure, with the CDC's Division of Policy, Planning and Evaluation regarding the National Health Security Preparedness Index Initiative and is a member of the State of Georgia Bio-surveillance Team from 2011 – 2015. In addition, Dr. Ledlow conducts research on strategic sourcing relationships using the Compatibility and Trust Assessment© system along with other

research and evaluation methodologies in the supply chain industry, leadership and leadership team attributes focused on success, efficacy, effectiveness and efficiency in the dynamic environment of healthcare utilizing models he has developed such as the Dynamic Culture Leadership Model, the PAARP Model, the CAAVE and CaT© Models (Vested Outsourcing™; Vested Way™), and the GREaT© System. Dr. Ledlow has contributed to the Advancement and philanthropic effort at the University of Texas Health Science Center at Tyler and is associated with over \$ 2.25 million in gifts to the university from various donors. He was Dean of the School of Community and Rural Health at the University of Texas at Tyler for five years at the Health Science Center and is currently a tenured professor in the Population Health, Leadership and Analytics Department and the International Chair of the Healthcare Supply Chain Standards Board (ISCEA). He was inducted in the Kenneth I. Shine, MD Academy for Health Science Education and was the former chair and member of the MD Anderson Cancer Center – UT Health East Texas System Quality and Metrics Group. He was a subject matter expert for the Centers for Disease Control and Prevention under an Intergovernmental Personnel Act of 1970 (IPA)/APHL Cooperative Agreement Contract at 30% for workforce development (Fiscal years 2023 and 2024).

Dr. Ledlow was honored with the Boone Powell Award for best thesis/dissertation at Baylor University in 1996, the Federal Sector Managed Care Executive of the Year in 1998, and two American College of Healthcare Executives Regent's Awards in 1997 and 2003. He is a member of the Academy of Distinguished Teachers. He graduated from the Virginia Military Institute, Baylor University, and the University of Oklahoma. He is married, to his lovely wife, Silke, for over 31 years, and is father to three wonderful adult daughters.

February 27, 2017 - March 10, 2019



Dr. Ledlow Book Sales in 85 out of 100 Nation-wide areas February 27, 2017 to March 10, 2019; Source: Amazon Author Central