



SYLLABUS – SUMMER 2026

COURSE NUMBER	ACCT 5320
COURSE TITLE	Accounting for Management Control
INSTRUCTOR	Jennifer Reynolds, CPA; Assistant Professor of Practice in Accounting
EMAIL	jreynolds@uttyler.edu
PHONE	903.565.5734
OFFICE HOURS	By Appointment
CLASS MEETINGS	Ref. EMBA Cohort Schedule

I. **COURSE OVERVIEW**

A study of the use of Accounting data in the decision-making process and in the analysis and control of business operations with a concentration in Healthcare Management.

II. **CATALOG DESCRIPTION**

A study of the use of accounting data in the decision-making process and in the analysis and control of business operations.

III. **REQUIRED TEXT**

Finkler, Steven A., et al. *Accounting Fundamentals for Health Care Management* 6th ed. Jones & Bartlett Learning, 2021

IV. **STUDENT LEARNING OUTCOMES**

- Demonstrate understanding of basic accounting concepts
- Prepare and interpret key financial statements
- Record financial transactions
- Communicate financial information effectively to non-accounting stakeholders for strategic decision-making
- Perform ratio analysis
- Demonstrate understanding of basic budgeting principles
- Develop a basic operating budget

V. **SOULES COLLEGE OF BUSINESS MISSION/CORE VALUES**



VI. GRADING POLICY

Grade Distribution	
Individual presentations	100
Group presentations	100
Accounting Cycle Project	50
Excel Assignment	50
In-class assignments	500
Exams (2)	200
Total	1000

Final Grades		
A	=	90% +
B	=	80% - 89%
C	=	70% - 79%
D	=	60% - 69%
F	=	<60%

I. ATTENDANCE/WEEKEND MAKE-UP POLICY

The Executive MBA Healthcare Management program is a face-to-face weekend cohort model. It is expected that executive students are present face-to-face in COB 321 on the outlined weekends. In some cases, extenuating circumstances may warrant special accommodations to be made between the student and faculty member. Students are expected to contact and receive prior approval from the faculty member.

II. CONTENT

This course provides a practical, hands-on exploration of financial and accounting concepts in the healthcare environment. The class is built around engaging in-class activities, real world scenarios, and applied problem solving. Students are expected to read the assigned textbook chapters before each class session so they are prepared to participate fully in discussions, activities and in-class application exercises. Students should bring a laptop or other electronic device to every class session for conducting research and completing in-class Canvas activities.



III. CALENDAR

Acct 5320 Summer 2026 Online Schedule				
Weekend	Day	Date	Time	Topic
1	Fri	15-May	5-9pm	Chapters 1 & 3: Intro to Healthcare Accounting. The Accounting Elements
				In-Class Assignments:
				"Brief the CFO" Presentations
				Healthcare Insurance activity
				Mini Case: Copayments
	Sat	16-May	8-10am	Chapter 4: Accounting Concepts
				In-Class Assignments:
				Accounting Scavenger Hunt
				Canvas questions
2	Fri	22-May		No accounting this weekend
	Sat	23-May		No accounting this weekend
3	Fri	5-Jun	5-9pm	Chapter 5: Intro to Financial Statements Chapter 6: Valuation of Assets, Liabilities and Equities
				In-class assignments:
				X-Raying the Financials: Seeing the Organization Through Its Financial Statements
				Canvas questions
	Sat	6-Jun	8/10 am	Chapter 8: A Closer Look at Financial Statements
				In-class assignments:
				Cash Flow Wellness Exam: Checking the Three Vital Sections
				Canvas questions
4	Fri	12-Jun	5-9pm	Exam 1: Chapter 1, 3, 4, 5
				Chapter 7: Recording Financial Information
				In-class assignments:
				Charting the Transactions
				Canvas questions



	Sat	13-Jun	8-10 am	Chapter 7, continued
				In-class assignments:
				Accounting Cycle Project
5	Fri	26-Jun	5-9pm	Chapter 9: The Auditor's Role Chapter 10: Depreciation
				In-class assignments:
				Geriatric Finance: Caring for Long-Lived Assets
				Anatomy of a Healthcare Fraud: What Went Wrong? Presentations
	Sat	27-Jun	8-10am	Chapter 11: Inventory
				In-class assignments:
				Prescription for Proper Inventory: FIFO, LIFO, and Weighted Avg.
6	Fri	10-Jul	5-9pm	Chapter 14 Ratio Analysis Chapter 2: Electronic Spreadsheets
				In-class assignments:
				Pulse Check: Analyzing Hospital Financial Health
	Sat	11-Jul	8-10am	Electronic Spreadsheets: Meet in the Finance Lab
				In-class assignments
				Excel Assignment
7	Fri	17-Jun	5-9pm	Exam 2: chapters 10, 11, 14
				Chapter 16: Working Capital Management and Banking Relationships
				Budgeting
				In-class assignments
				Budget Bootcamp
	Sat	18-Jun	8-10 am	Chapter 17: Capital Structure - Long-Term Debt and Equity Financing
				In-class assignments
				Final Presentations

IV. COHORT WEEKENDS

ACCT 5320 Accounting for Management Control
MANA 5350 Strategic Human Resources Management

Weekend 1: May 15th and 16th 2026



Friday [ACCT 5320]	Saturday [ACCT 5320]	Saturday [MANA 5350]
5:00pm – 9:00pm	8:00am-10:00am	10:00am-4:00pm

Weekend 2: May 22nd and 23rd 2026

Friday [MANA 5350]	Saturday [MANA 5350]	Saturday [MANA 5350]
5:00pm – 9:00pm	8:00am-10:00am	10:00am-4:00pm

Weekend 3: June 5th and 6th 2026

Friday [ACCT 5320]	Saturday [ACCT 5320]	Saturday [MANA 5350]
5:00pm – 9:00pm	8:00am-10:00am	10:00am-4:00pm

Weekend 4: June 12th and 13th 2026

Friday [ACCT 5320]	Saturday [ACCT 5320]	Saturday [ACCT 5320]
5:00pm – 9:00pm	8:00am-10:00am	10:00am-4:00pm

Weekend 5: June 26th and 27th 2026

Friday [ACCT 5320]	Saturday [ACCT 5320]	Saturday [MANA 5350]
5:00pm – 9:00pm	8:00am-10:00am	10:00am-4:00pm

Weekend 6: July 10th and 11th 2026

Friday [ACCT 5320]	Saturday [ACCT 5320]	Saturday [MANA 5350]
5:00pm – 9:00pm	8:00am-10:00am	10:00am-4:00pm

Weekend 7: July 17th and 18th 2026

Friday [ACCT 5320]	Saturday [ACCT 5320]	Saturday [MANA 5350]
5:00pm – 9:00pm	8:00am-10:00am	10:00am-4:00pm

V. UNIVERSITY POLICIES

[Student Resources](#)