Effort Certification
Purpose

• The purpose of this course is to familiarize faculty and their administrative support staff with Federal regulations and UT Tyler’s policies and procedures that govern effort commitments, reporting and certification.
Audience

Completion of this course is recommended for:

• Principal Investigators with active sponsored projects (manage “26” accounts)

• Department administrative and support staff (for example, ASOs, DRAs) who provide support to PIs on their 26 accounts (e.g., make grant appointments)
Why are we here?

• External funding for sponsored programs often times comes with strings attached
  – Accepting federal funds means compliance with applicable cost principles (A-21, A-110)
  – Universities receiving sponsored research dollars should have appropriate systems, policies and procedures in place to properly document all commitments, including effort
  – UT System Policy (UTS163)
Why are we here?

Effort Reporting has come under increasing scrutiny

- Focus of Federal review and enforcement activity
- Several multi-million dollar False Claims Act settlements
- NSF/OIG audits (recent and ongoing)
Why is there so much emphasis on effort reporting?

Northwestern University - $2.6 million (2004)

Johns Hopkins University - $2.6 million (2004)

East Carolina University - $2.4 million (2004)


University of Alabama-Birmingham - $3.0 million (2005)

University of Connecticut - $2.5 million (2006)

Florida International University - $11.5 million (2006)

Caltech - $11K (2007)
Why is there so much emphasis on effort reporting?

Areas of government focus in audits/investigations related to effort reporting:

– Salary charges
– Over-commitments
– Salary cost transfers and cost sharing
– Integration with systems that report time or effort
– Roles and responsibilities
  • Who ensures appropriate salary is charged?
  • Who ensures level of commitment is reasonable?
  • Who signs the reports?
  • Who independently monitors to evaluate system’s effectiveness?
Why is there so much emphasis on effort reporting?

<table>
<thead>
<tr>
<th>Institution</th>
<th>Headline</th>
<th>Source</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>(multiple)</td>
<td>Researchers Criticized for Poor Time-keeping</td>
<td>Nature</td>
<td>October 2007</td>
</tr>
<tr>
<td>University of Pennsylvania</td>
<td>NSF Audit of Penn Finds Systemic Weaknesses in Effort Reporting</td>
<td>Report on Research Compliance</td>
<td>September 2006</td>
</tr>
<tr>
<td>Yale University</td>
<td>Yale's Use of Research Grants Attracts Government Scrutiny</td>
<td>Wall Street Journal</td>
<td>July 2006</td>
</tr>
<tr>
<td>Harvard University</td>
<td>Harvard Agrees to Pay $2.4-Million More to Settle Allegations of Overcharging the NIH</td>
<td>The Chronicle of Higher Education</td>
<td>June 2004</td>
</tr>
<tr>
<td>Northwestern University</td>
<td>Northwestern University OK's Settlement in Federal Grant Case</td>
<td>The Chicago Tribune</td>
<td>February 2003</td>
</tr>
</tbody>
</table>
Am I alone in Effort Reporting?

Effort Reporting at UT Tyler is a **SHARED** responsibility.

- Faculty Principal Investigators (PIs/PDs)
- Departmental Administrative and Support Staff
- Department Chairs & College Deans
- Office of Sponsored Programs
- Vice President for Research
What is Effort?

• Effort is the amount of time spent on any activity expressed as a percentage of Total Institutional Activities for which an Individual is compensated by UT Tyler.

• Effort includes:
  – Sponsored Programs (e.g. grants and contracts)
  – Non-Sponsored Research
    • Teaching
    • Public Service
  – Administrative Duties
  – Other Institutional Activities

• Effort does not include:
  – Outside consulting or other income earned outside of duties to UT Tyler
  – Supplemental compensation for non-permanent, incidental work
How do you calculate effort?

• Total Effort = \[ \sum \text{(UT Tyler Activities)} \]

• Total Effort = % Sponsored Activities + % Non-Sponsored Activities
Example

Dr. Newton is involved in the following activities:

• Teaches one course = 25%
• Manages three sponsored projects:
  – Apple grant = 25%
  – Gravity grant = 25%
  – Wig contract = 25%
  – Total commitment 25% teaching; 75% grant
Is there a maximum commitment level?

- 100% effort is allowable over the summer provided that the individual cannot perform other activities during that period (e.g. serving on institutional committees, writing proposals, etc.) whose costs are not allowable under OMB Circular A-21.
Principles for determining whether effort is chargeable to a grant

As the PI, you are responsible for the charges to your grants which includes your effort and the effort of those devoting effort on your grant.

– If you were interviewed by an auditor, consider how would you defend your decision to charge a particular researcher to a specific grant.
– Is that person/position listed on the proposal?
– Do you have suitable means of verifying their work on the grant (i.e.: log books, time sheets, etc.)
– When in doubt, contact the OSR.
What are we looking for?

- Minimum and maximum levels of effort commitments
- Over-commitments
- Administrative duties
- Summer appointments
- Contributed Effort (aka cost shared effort)
What is Cost Sharing?

• **Mandatory Cost Sharing**: Required by the sponsor as a condition of obtaining the award. Mandatory cost sharing must be specified in the proposal; otherwise, the proposal will not receive consideration from the sponsoring agency.

• **Voluntary Committed Cost Sharing**: Cost sharing that is not required by a sponsor, but is nevertheless pledged in the proposal or subsequent communication with the sponsor. This type of cost sharing is often used to reflect accurately the total resources necessary to complete a project.
What is Cost Sharing?

• **Voluntary Uncommitted Cost Sharing:** Faculty-donated additional time above that agreed to as part of a sponsored agreement.

• **In-Kind Contributions:** Non-cash contributions provided by the university or third parties.
How is effort related to salaries?

• The salaries paid by UT Tyler to its employees working on Federal grants are generally charged or allocated to those grants on the basis of effort expended.

• For example, if 33% of an employee’s total effort is expended on a Federal grant, then up to 33% of the employee’s salary is chargeable to that grant.

• A certified effort report confirms that charges are reasonable in relation to the work performed.
Who certifies effort?

It is the responsibility of every Principal Investigator to certify their own effort and the effort of all persons working on their sponsored programs, as they have the best firsthand knowledge of their sponsored programs and can provide suitable means of verification of effort.

• Examples of suitable means of verification:
  – Calendars
  – Travel Records
  – Teaching Schedules
  – Contemporaneous Meeting Notes
  – Log Books
  – Times Sheets
Who states the PI should?

“Specifically, PIs have primary responsibility for all aspects of the sponsored projects including approval of all charges and ensuring that the research is conducted in accordance with the award terms and conditions.”

(NSF Audit of Payroll Distribution System, Cal Tech, OIG 07-01-013)
Are there exceptions?

• There are some exceptions made for practical reasons (e.g. perhaps the researcher is out of the country or is on temporary leave of absence).

• Federal requirements are that anyone certifying effort for another individual must credibly have first hand knowledge of the individual’s actual effort.
Does the OSR certify effort?

Management and oversight of federal programs is the responsibility of the Office of Sponsored Research and the VP Academic Affairs Office, but we do not certify effort.
## Future of effort reporting: ECRT

<table>
<thead>
<tr>
<th></th>
<th>Define</th>
<th>ECRT</th>
</tr>
</thead>
<tbody>
<tr>
<td>Method of distribution</td>
<td>Paper-based</td>
<td>Web-based</td>
</tr>
<tr>
<td>Frequency of distribution</td>
<td>Monthly</td>
<td>Semi-annually</td>
</tr>
<tr>
<td>Certifiers</td>
<td>PIs</td>
<td>PIs</td>
</tr>
<tr>
<td>Review period</td>
<td>Monthly</td>
<td>Six months</td>
</tr>
<tr>
<td>Certification window</td>
<td>30 days</td>
<td>30 days</td>
</tr>
</tbody>
</table>
What is ECRT?

- Effort Certification and Reporting Technology is a web-based compliance technology to help research institutions minimize their risk of financial penalties for failing to meet federal regulations regarding effort reporting and salary certification.
- ECRT will be implemented at each component in the UT System.
Benefits of ECRT

• Resource Utilization -- automated process to minimize the level of administrative burden with reporting and certification process.

• Enhanced Accountability -- researchers approving effort reports can verify assignments first-hand from any computer via the internet.

• Accuracy -- certification is based on actual time spent, versus budgeted payroll charges and requires completion and return of effort reports in a timely manner.

• Management Reports -- help to provide consistency, validation, and elimination of errors.

• Data Centralization -- electronic archiving of certification data.
To enter the ECRT Training system, you can enter the URL listed to the left or visit the “Time and Effort” section of the OSR website.

This login page will be displayed.

Select your institution from the drop-down menu and click <Select>.
ECRT Navigation – Login Screens

This login page will be displayed.

Enter your UT Info Domain username and password to login.
Once you login you will be directed to your home page.

From here you can:
• certify effort
• view reports
• view federal databases
Certify My Effort

The Effort Certification screen must be reviewed by the certifier and then approved to move to the “certification statement”.

The Certification Payroll report link will show the dollars paid the researcher and how the percentages on this screen were calculated.

The effort card PDF will provide a printable PDF of the card.

The Sponsored activity appears in the top part of the card and the Non Sponsored activity appears in the bottom part of the card. There are subtotals for each award as well as the Sponsored and Non Sponsored areas.
Certify My Effort

This is the bottom of the certification screen.

The total may add to more than 100% because of rounding. This will have no adverse effect on the certification process or statement.

The text box at the bottom allows certifiers to enter comments and notes.
To complete an effort certification, verify the percentage of effort spent on each sponsored award or non-sponsored account and clicks the checkbox next to each line.

The certifier will see an error message if the total certified effort is either less than or greater than 100%.

When all effort has been accounted for, the researcher clicks the “Certify” button below the totals.
Certify My Effort

The certifier is presented with a statement of the action that is taking place.

After a final review of the information on the page and the certification statement at the top, the certifier will click the “I Agree” button under the message.

After this, the user is returned to the Home Page.

The effort card is sent on to the EC for processing, along with any entered notes.
Certify My Support Staff – Group View

All PI’s also have the responsibility of certifying the effort of any non-certifier’s working on their awards.

In this process, the PI should select “Certify My Support Staff – Group View,” which will display one continuous effort card for all support staff associated with their sponsored projects.
Certify My Support Staff

The effort card displayed for the PI is formatted to look exactly like the effort card they saw under “Certify My Effort”.

The procedure here is the same, they must enter certified percentages, and click the check boxes before pressing the submit button.
Certify My Support Staff

To finish the certification, the PI must press the “I Agree” button.

Once that is completed, the effort card is passed to the department EC for processing.
Let’s Try ECRT!