### Wendelyn (Wendy) Risher

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### **ACADEMIC BACKGROUND**

| Doctorate of Philosophy, Business Administration/Management<br>University of South Alabama, Mobile, AL<br>ABD: June 2019<br>GPA: 3.90<br>Expected Graduation: June 2022 | 2017—Present |
|---|--------------|
| Master Business Administration, Human Resources<br>Tampa College, Tampa FL  | 1996 – 1999  |
| Bachelor of Arts, Economics<br>Southeastern Louisiana University  | 1991—1996    |

### **RESEARCH**

### INTEREST \_

The causes and consequences of poor management and providing real-world solutions to leaders and human resources practitioners.

### DISSERTATION \_\_\_\_

Punishing New Parents: A Moderated Mediation Model of the Negative Outcomes of Taking Parental Leave. Topic approval: 6/2021

### DISSERTATION COMMITTEE

Joe F. Hair, PhD, Distinguished Professor of Marketing, Director of PhD in Business Administration Program, University of South Alabama, Mobile, AL 63388

Matthew Howard, PhD, Professor of Marketing & Quantitative Methods, University of South Alabama, Mobile, AL 63388

Faith Fox, PhD, Assistant Professor of Logistics and Chain Supply Management, University of Evansville, Evansville, IN 47722

Gwendolyn Pennywell, PhD, Associate Professor of Finance, Interim Assistant Dean, Graduate Studies and International, University of South Alabama, Mobile, AL 63388

### **INTELLECTUAL CONTRIBUTIONS**

### PRESENTATIONS OF REFEREED PAPERS \_\_\_\_\_

Fox, F., Risher, W. (2022, October) *When LMX Goes Wrong: A Proposed Different View of LMX*. Midwest Academy of Management, Detroit, MI.

Risher, J.J., Gonzalez, P., & Risher, W.W. (2022, March): *Examining Pay Bias in the STEM Fields*. Southwest Case Research Association, Federation of Business Disciplines 49<sup>th</sup> Annual Conference, New Orleans, LA.

Fox, F., Risher, W. (2021, October) *It's Not Getting Better: A Proposed Different View of LMX*. Midwest Academy of Management, Davenport, IA.

Risher, W. (2019, June) *My Supervisor Made Me Do It: Abusive Supervision, Moral Disengagement and Unethical Behavior.* European Doctoral Association in Management and Business Administration's Summer Research Academy, Athens, Greece.

### WORKING PAPERS\_

Risher, J. J., Gonzalez, P. A., & Risher, W. W. "Examining Pay Bias in STEM Fields: An Analytical Case Examining Gender Pay Disparity in an Architectural Firm,"," *Preparing for submission* to Journal of Applied Case Research.

### ACADEMIC EXPERIENCE

### ACADEMIC APPOINTMENTS

| 2019 – Present | Adjunct Assistant Professor                         |
|----------------|---|
|                | University of Texas, Arlington, TX                  |
| 2017 - 2018    | Adjunct Instructor                                  |
|                | Northshore Technical Community College, Hammond, LA |

### COURSES TAUGHT

| University of Texas, Arlington   |                                      |
|----------------------------------|--------------------------------------|
| MANA 3318                        | Organizational Behavior              |
| MANA 4325                        | Leadership in Organizations          |
| MANA 4326                        | Diversity in Organizations           |
| MANA 4328                        | HR Staffing & Performance Management |
|                                  |                                      |
| Northshare Technical Community C | ollege Hammond IA                    |

Northshore Technical Community College, Hammond, LA

| BUSN 1100 | Introduction to Business           |
|-----------|------------------------------------|
| BUSN 1200 | Personal and Social Media Branding |

### **PRACTIONER EXPERIENCE**

| 2008 – 2016 | Senior HR Manager                             |
|-------------|---|
|             | The Home Depot, Baton Rouge, LA & Atlanta, GA |
| 2007 – 2008 | Senior Manager, HR                            |
|             | Solae, St. Louis, MO                          |
| 2005 – 2007 | Director, HR                                  |
|             | STERIS Corporation, Mentor, OH                |
| 2004 – 2005 | Employee Services Manager                     |
|             | Sigma-Aldrich, St. Louis, MO                  |
| 1998 – 2004 | Assistant Vice President, HR                  |
|             | RehabCare Group, St. Louis, MO                |
|             |   |

### **PROFESSIONAL MEMBERSHIPS & ACTIVITIES**

Senior Professional in Human Resources (SPHR) 2013 – Present Academy of Management 2018 – Present Southern Management Association 2018 – Present Midwest Association of Management 2021 – Present LaSHRM Student Liaison and Volunteer Coordinator 2008 – 2012

### **University of Texas at Arlington**

Fall 2021, MANA 4328 HR STAFFING & PERFORMANCE MGMT Section 1 Instructor: Risher, Wendelyn (Primary)



| Expected Grade 37 |   | Exams require students to think originally 37 | Students are invited to critique methods/ideas 37 | Material clearly explained 37 | Improved ability to think/problem solve 37 | Can apply course concepts in new contexts 37 | Skills acquired useful in future 37 | Knowledge acquired useful in future 37 |                 | Course Workload 37 |           | Pace of course 37 |          | 5. The instructor was available to students are either electronically or in person. | 4. The instructor encouraged me to take an<br>active role in my own learning.37 | 3. The instructor communicated information 37 effectively. | 2. The instructor was prepared for each 37 instructional activity. | 1. The instructor clearly defined/explained the course objectives/expectations. | Question Text N |
|-------------------|---|---|---|-------------------------------|--|--|-------------------------------------|--|-----------------|--------------------|-----------|-------------------|----------|---|---|--|--|---|-----------------|
|                   |   | 4.5   | 4.6   | 4.6                           | 4.4  | 4.6  | 4.6                                 | 4.6                                    |                 |                    |           |                   |          | 4.6   | 4.5   | 4.7  | 4.7  | 4.7   | Avg             |
|                   |   | 0.7   | 0.6   | 0.6                           | 0.7  | 0.6  | 0.6                                 | 0.6                                    |                 |                    |           |                   |          | 0.6   | 0.6   | 0.6  | 0.6  | 0.7   | SD              |
|                   |   | 4.1   | 4.2   | 4.2                           | 4.1  | 4.3  | 4.3                                 | 4.3                                    |                 |                    |           |                   |          | 4.4   | 4.3   | 43   | 4.4  | 4.3   | MANA<br>Avg     |
|                   |   | 1.0   | 1.0   | 1.0                           | 0.9  | 0.8  | 0.9                                 | 0.8                                    |                 |                    |           |                   |          | 0.8   | 0.9   | 1.0  | 0.9  | 0.9   | MANA<br>SD      |
|                   |   | 4.0   | 4.0   | 4                             | 4.0  | 4.1  | 4.1                                 | 4.2                                    |                 |                    |           |                   |          | 4.3   | 4.2   | 4.1  | 4.3  | 4.2   | Div<br>Avg      |
|                   |   | 1.0   | 1.0   |                               | 1.0  | 0.9  | 0.9                                 | 0.9                                    |                 |                    |           |                   |          | 0.9   | 0.9   | 1.0  | 0.9  | 1.0   | Div<br>SD       |
|                   |   | 4.0   | 4.0   | 4.0                           | 4.1  | 4.2  | 4.2                                 | 4.2                                    |                 |                    |           |                   |          | 4.4   | 4.3   | 4.2  | 4.4  | 4.3   | Sch<br>Avg      |
|                   |   | 1.0   | 1.0   | 1.1                           | 0.9  | 0.9  | 0.9                                 | 0.9                                    |                 |                    |           |                   |          | 0.9   | 0.9   | 1.0  | 0.9  | 0.9   | SD<br>SD        |
| %98               | A | 57%   | 70%   | 70%                           | 57%  | 59%  | 62%                                 | 62%                                    | Str Agree       | 0%                 | Too Light | 0%                | Too Slow |   |   |  |  |   |                 |
| 11%               | ₿ | 32%   | 24%   | 22%                           | 30%  | 38%  | 35%                                 | 35%                                    | Agree           | 3%                 | Light     | 5%                | Slow     |   |   |  |  |   |                 |
| 3%                | С | 11%   | 5%  | 8%                            | 14%  | 3%   | 3%                                  | 3%                                     | Neutral         | %68                | Right     | 95%               | Right    |   |   |  |  |   |                 |
| 0%                | Ð | 0%  | 0%  | 0%                            | 0%   | 0%   | 0%                                  | 0%                                     | Disagree        | 8%                 | Heavy     | 0%                | Fast     |   |   |  |  |   |                 |
| 0%                | Ŧ | 0%  | 0%  | 0%                            | 0%   | 0%   | 0%                                  | 0%                                     | Str<br>Disagree | 0%                 | Too Heavy | 0%                | Too Fast |   |   |  |  |   |                 |



| 0%              | 0%       | 3%        | 24%   | 73%         | 0.8 | 4.5 | 0.8 | 4.5 | 0.7 | 4.6 | 0.5 | 4.7 | 37 | Instructor appears knowledgeable about subject                   |
|-----------------|----------|-----------|-------|-------------|-----|-----|-----|-----|-----|-----|-----|-----|----|--|
| 0%              | 0%       | 8%        | 32%   | 59%         | 1.0 | 4.0 | 1.0 | 4.0 | 1.0 | 4.2 | 0.7 | 4.5 | 37 | Instructor is dynamic/energetic                                  |
| 5%              | 0%       | 16%       | 24%   | 54%         | 1.0 | 3.9 | 1.0 | 3.9 | 1.0 | 4.0 | 11  | 4.2 | 37 | Instructors mannerisms do not detract from presentation          |
| 3%              | 0%       | 22%       | 38%   | 38%         | 1.0 | 3.8 | 1.0 | 3.8 | 1.0 | 3.9 | 0.9 | 4.1 | 37 | Instructor varies speed/tone of voice                            |
| 0%              | 0%       | 14%       | 41%   | 46%         | 0.8 | 4.1 | 0.8 | 4.1 | 0.8 | 4.2 | 0.7 | 4.3 | 37 | Instructor demands best work                                     |
| 3%              | 19%      | 43%       | 19%   | 16%         | 1.0 | 3.6 | 1.0 | 3.6 | 1.0 | 3.5 |     | 3.3 | 37 | Instructor makes students work harder than other classes         |
| 0%              | 3%       | 5%        | 24%   | %89         | 0.9 | 4.2 | 0.9 | 4.2 | 0.9 | 4.3 | 0.7 | 4.6 | 37 | Instructor clearly explains grading procedures                   |
| 0%              | 0%       | 11%       | 27%   | 62%         | 1.0 | 4.1 | 1.0 | 4.1 | 1.0 | 4.2 | 0.7 | 4.5 | 37 | Tests were on material assigned/covered in class                 |
| 0%              | 0%       | 8%        | 22%   | 70%         | 0.9 | 4.2 | 0.9 | 4.2 | 0.9 | 4.3 | 0.6 | 4.6 | 37 | Instructor organized for class                                   |
| 0%              | 0%       | 5%        | 24%   | 70%         | 1.0 | 4.2 | 1.0 | 4.2 | 0.9 | 4.4 | 0.6 | 4.6 | 37 | Instructor exhibits interest in students                         |
| 0%              | 0%       | 3%        | 27%   | 70%         | 1.0 | 4.1 | 1.0 | 4.1 | 1.0 | 4.2 | 0.5 | 4.7 | 37 | Instructor makes students comfortable asking questions           |
| 0%              | 0%       | 8%        | 22%   | 70%         | 1.1 | 3.9 | 1.1 | 3.9 | 1.0 | 4.1 | 0.6 | 4.6 | 37 | Instructor stimulated interest in subject                        |
| Str<br>Disagree | Disagree | Neutral   | Agree | Str Agree   |     |     |     |     |     |     |     |     |    |  |
| 0%              | 0%       | 8%        | 19%   | 73%         | 1.1 | 4.0 | 1.1 | 4.0 | 1.0 | 4.2 | 0.6 | 4.6 | 37 | Satisfied with overall instruction quality                       |
| Str<br>Disagree | Disagree | Undecided | Agree | Str Agree   |     |     |     |     |     |     |     |     |    |  |
| 0%              | 0%       | 14%       | 8%    | 78%         | 1.1 | 3.9 | 1.1 | 3.9 | 1.0 | 4.1 | 0.7 | 4.6 | 37 | Instructor compared to others                                    |
| Poor            | Below    | Avg       | Above | Outstanding |     |     |     |     |     |     |     |     |    |  |
| 0%              | 0%       | 5%        | 24%   | 70%         | 0.9 | 4.4 | 0.9 | 4.3 | 0.8 | 4.4 | 0.6 | 4.6 | 37 | Instructor available electronically/in person                    |
| 0%              | 0%       | 5%        | 35%   | 59%         | 0.9 | 4.3 | 0.9 | 4.2 | 0.9 | 4.3 | 0.6 | 4.5 | 37 | Instructor encouraged students to take active role in learning   |
| 0%              | 0%       | 5%        | 22%   | 73%         | 1.0 | 4.2 | 1.0 | 4.1 | 1.0 | 4.3 | 0.6 | 4.7 | 37 | Instructor communicated info effectively                         |
| 0%              | 0%       | 5%        | 22%   | 73%         | 0.9 | 4.4 | 0.9 | 4.3 | 0.9 | 4.4 | 0.6 | 4.7 | 37 | Instructor prepared for each activity                            |
| 0%              | 3%       | 3%        | 19%   | 76%         | 0.9 | 4.3 | 1.0 | 4.2 | 0.9 | 4.3 | 0.7 | 4.7 | 37 | Instructor clearly defined/explained objectives and expectations |
| Str<br>Disagree | Disagree | Neutral   | Agree | Str Agree   |     |     |     |     |     |     |     |     |    |  |

| and would give us advice just in case for real life.  |
|---|
| Going to her conferences helped because she asked how we were doing, made sure if we were doing our work, explained the assignments given to us if we were confused   |
| Professor   |
| I really liked the weekly assignments! Most of them were just us taking different personality quizzes that had us reflect on ourselves but it was really insightful.  |
| The way the professor organized the content within canvas   |
| Being an asynchronous course and having everything uploaded on Canvas really helps. Voiceover and notes on PowerPoints greatly enhances my comprehension of the topic and saves a lot of time.  |
| Great lectures, very nice and patient with everyone   |
| Voice over on PowerPoint was helpful as it created the ambiance of a classroom setting as well as included the script of the audio at the bottom.   |
| Feedback and multiple discussion boards.  |
| Having a lenient time frame to work on homework.  |
| The voice over on the powerpoints were very helpful when it came down to understanding the material! Loved the class!   |
| Powerpoint and class meetings were very helpful   |
| Everything! Best professor at UTA! So sweet, knowledgeable, understanding, organized, and perfect course load and pace! Super amazing and the absolute best bestest professor and class.  |
| Professor Risher's weekly announcements and introduction to a new week of materials really structured how to plan my workload so that I knew what to expect to work on in a timely manner. I really took to heart that Professor Risher put her students first and sought out what was going to be best for her students. I appreciated her care, understanding, and willingness to help her students succeed another semester. |
| Professor Risher was just amazing! She truly cares for all her students in their success. Every single week she made sure to give us a heads up on what to expect for the week. Her instructions are always detailed and clear and always answers quickly on any questions we may have.   |
| She hosted online calls and was patient   |
| I think that us having multiple days to be able to take the exams helped with being able to figure out my schedule  |
| The flexibility the professor provided helped a lot to relieve some pressure on deadlines and she was always very nice and understanding.   |
| - The discussion posts were nice to hear from peers   |
| I love Professor Risher! Twe had her for a couple of courses had a great educational experience each time! She's the best professor Twe ever had!   |
| The class was conveniently online and the professor was very responsive to students. The laid back and mostly go at your own pace type of work was great as well.   |
| How open and flexible the course is. The professor also did a great job in all regards  |
| Professor had great communication   |
| I really liked the powerpoints with voice over and the notes sections. That was so so helpful in learning the material.   |
| The professor is very organized and makes sure students understand the course materials.  |
| The course was organized very exceptionally and was easy to navigate.   |
| Which attributes of the course and/or the professor helped you learn the material? (When the course is next taught, what should be done in the same way?)   |
| Text Responses  |
|   |

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| N/A | Video lectures are more interactive for me, but the powerpoint lectures were still very helpful | None. | There is no feedback that I can give to revise Professor Risher's materials. Her course was perfectly organized and easily formatted for students to access all materials needed for this class. | Honestly, I would say that she shouldn't change anything because her teaching style is unique in the most best way. | n/a | i couldn't think of any off the top of my head | I can't think of anything that didn't help. | - I feel as though the second group project that allowed students to choose their own topics did not help me very much because of the timeframe of the project as well as the lack of instructions - The discussion surveys did not help me in learning the material, it felt mundane at times I feel as though discussion posts are a great way to learn the material but the subject matter should be more directed towards what we need to know for exams/quizzes/projects | It was hard to keep up with deadlines without a regular class at least once a week. When there were 2 weeks between classes it was hard to remember what was due. Also group projects should be avoided in online classes. Inevitably one person or more on the group will not do any work. | Nothing | No complaints | N/A | I think the professor did very well in helping students understand the course materials. None that I am aware of are unhelpful | I think the professor does very well with the way she has she everything setup right now. I wouldn't change anything | Which attributes or the course and/or the professor did not help you learn the material? (When the course is next taught, what might be r | I learned a lot | Surveys | The course was organized very well! Definitely keep the modules like they were for the next class! | Continue inclusion of pre-recorded lectures for each chapter via PowerPoint and Group Projects both case study and final one about staffing issue a helps apply concepts learned to real-world/current event scenarios. Also, live class sessions. | Assignments. | the discussion board, quizzes, and exams | The group case studies helped me apply my learnings and understand them deeper. | The lecture included a transcript which helped greatly. In other classes I would have to pause the lecture multiple times and rewind because I take notes. The mini videos included in the lecture solidified the concept being taught. | сопшинисанон ано ехринацон он what to expect tot me course and woment change a ming. |
|-----|---|-------|--|---|-----|--|---|---|---|---------|---------------|-----|--|--|---|-----------------|---------|--|--|--------------|--|---|---|--|
|     |   |       | matted for students to access all materials  |   |     |  |   | se of the timeframe of the project as well as<br>though discussion posts are a great way to   | it was hard to remember what was due. Also  |         |               |     | 1.   |  | ught, what might be revised?)   |                 |         |  | e about staffing issue and relevant topics it  |              |  |   | rewind because I take notes. The mini videos  |  |

| Group project   |
|---|
| There could be a variation of tone in voiceovers to help with concentration   |
| I would think it was a little tougher because it's an online class and there's a limit on how many things you can do.   |
| N/A   |
| Nothing comes to mind, I really liked this class!   |
| N/A   |
| There was not anything that she could not help, she defiantly helped us.  |
| N/A   |
| Perhaps record the entire exam review session. We discussed the group project during one of the sessions and our group had discrepancies on what was discussed. It would have been nice to reference the video during our group project planning meeting. |
| There wasn't much that I thought was unnecessary, I think the discussion boards were good for self awareness but didn't do much to actually critically think about the topics.  |
| the project   |
| I think she did a good job.   |
| Only meeting for reviews and presentations was a little rough. Maybe having an open session once a week would help!   |
| Nothing   |

# University of Texas at Arlington

Fall 2021, MANA 4325 LEADERSHIP IN ORGANIZATIONS Section 1 Instructor: Risher, Wendelyn (Primary)



There were: 59 possible respondents.

| Expected Grade 42 |   | Exams require students to think originally 43 4.4 | Students are invited to critique methods/ideas 43 4.7 | Material clearly explained 43 4.7 | Improved ability to think/problem solve 43 4.5 | Can apply course concepts in new contexts 43 4.6 | Skills acquired useful in future 43 4.6 | Knowledge acquired useful in future 43 4.7 |                 | Course Workload 43 |           | Pace of course 43 |          | 5. The instructor was available to students434.7either electronically or in person. | 4. The instructor encouraged me to take an<br>active role in my own learning.434.7 | 3. The instructor communicated information434.8effectively. | 2. The instructor was prepared for each434.7instructional activity. | 1. The instructor clearly defined/explained the<br>course objectives/expectations.434.7 | Question Text N Avg |
|-------------------|---|---|---|-----------------------------------|--|--|---|--|-----------------|--------------------|-----------|-------------------|----------|---|--|---|---|---|---------------------|
|                   |   | 4 0.7   | 7 0.5   | 7 0.5                             | 5 0.6  | 5 0.6  | 5 0.7                                   | 7 0.5                                      |                 |                    |           |                   |          | 7 0.6   | 0.5  | 3 0.5   | 0.5   | 7 0.5   | g<br>SD             |
|                   |   | 7 4.1   | 5 4.2   | 5 4.2                             | 6 4.1  | 6 4.3  | 7 4.3                                   | 5 4.3                                      |                 |                    |           |                   |          | 6 4.4   | 5 4.3  | 5 4.3   | 5 4.4   | 5 4.3   | ) MANA<br>Avg       |
|                   |   | 1.0   | 1.0   | 1.0                               | 0.9  | 0.8  | 0.9                                     | 0.8  |                 |                    |           |                   |          | 0.8   | 0.9  | 1.0   | 0.9   | 0.9   | MANA<br>SD          |
|                   |   | 4.0   | 4.0   | 4                                 | 4.0  | 4.1  | 4.1                                     | 4.2  |                 |                    |           |                   |          | 4.3   | 4.2  | 4.1   | 4.3   | 4.2   | Div<br>Avg          |
|                   |   | 1.0   | 1.0   |                                   | 1.0  | 0.9  | 0.9                                     | 0.9  |                 |                    |           |                   |          | 0.9   | 0.9  | 1.0   | 0.9   | 1.0   | Div<br>SD           |
|                   |   | 4.0   | 4.0   | 4.0                               | 4.1  | 4.2  | 4.2                                     | 4.2  |                 |                    |           |                   |          | 4.4   | 4.3  | 4.2   | 4.4   | 4.3   | Sch<br>Avg          |
|                   |   | 1.0   | 1.0   |                                   | 0.9  | 0.9  | 0.9                                     | 0.9  |                 |                    |           |                   |          | 0.9   | 0.9  | 1.0   | 0.9   | 0.9   | SD<br>SC            |
| 79%               | A | 56%   | 70%   | 74%                               | 60%  | 70%  | 70%                                     | 70%  | Str Agree       | 0%                 | Too Light | 0%                | Too Slow |   |  |   |   |   |                     |
| 21%               | ₿ | 33%   | 28%   | 23%                               | 33%  | 23%  | 21%                                     | 28%  | Agree           | 2%                 | Light     | 0%                | Slow     |   |  |   |   |   |                     |
| 0%                | С | 12%   | 2%  | 2%                                | 7%   | 7%   | 9%                                      | 2%   | Neutral         | %86                | Right     | 100%              | Right    |   |  |   |   |   |                     |
| 0%                | D | 0%  | 0%  | 0%                                | 0%   | 0%   | 0%                                      | 0%   | Disagree        | 0%                 | Heavy     | 0%                | Fast     |   |  |   |   |   |                     |
| 0%                | F | 0%  | 0%  | 0%                                | 0%   | 0%   | 0%                                      | 0%   | Str<br>Disagree | 0%                 | Too Heavy | 0%                | Too Fast |   |  |   |   |   |                     |

| 0%              | 0%       | 2%        | 16%   | 81%         | 0.8 | 4.5 | 0.8 | 4.5 | 0.7 | 4.6 | 0.5 | 4.8 | 43 | Instructor appears knowledgeable about subject                   |
|-----------------|----------|-----------|-------|-------------|-----|-----|-----|-----|-----|-----|-----|-----|----|--|
| 0%              | 0%       | 5%        | 23%   | 72%         | 1.0 | 4.0 | 1.0 | 4.0 | 1.0 | 4.2 | 0.6 | 4.7 | 43 | Instructor is dynamic/energetic                                  |
| 7%              | 2%       | 12%       | 23%   | 56%         | 1.0 | 3.9 | 1.0 | 3.9 | 1.0 | 4.0 | 1.2 | 4.2 | 43 | Instructors mannerisms do not detract from presentation          |
| 0%              | 7%       | 21%       | 23%   | 49%         | 1.0 | 3.8 | 1.0 | 3.8 | 1.0 | 3.9 | 1   | 4.1 | 43 | Instructor varies speed/tone of voice                            |
| 0%              | 0%       | 9%        | 47%   | 44%         | 0.8 | 4.1 | 0.8 | 4.1 | 0.8 | 4.2 | 0.7 | 4.3 | 43 | Instructor demands best work                                     |
| 7%              | 0%       | 47%       | 23%   | 23%         | 1.0 | 3.6 | 1.0 | 3.6 | 1.0 | 3.5 | 1.1 | 3.6 | 43 | Instructor makes students work harder than other classes         |
| 0%              | 0%       | 5%        | 30%   | 65%         | 0.9 | 4.2 | 0.9 | 4.2 | 0.9 | 4.3 | 0.6 | 4.6 | 43 | Instructor clearly explains grading procedures                   |
| 0%              | 0%       | 2%        | 26%   | 72%         | 1.0 | 4.1 | 1.0 | 4.1 | 1.0 | 4.2 | 0.5 | 4.7 | 43 | Tests were on material assigned/covered in class                 |
| 0%              | 0%       | 2%        | 19%   | 79%         | 0.9 | 4.2 | 0.9 | 4.2 | 0.9 | 4.3 | 0.5 | 4.8 | 43 | Instructor organized for class                                   |
| 0%              | 0%       | 2%        | 16%   | 81%         | 1.0 | 4.2 | 1.0 | 4.2 | 0.9 | 4.4 | 0.5 | 4.8 | 43 | Instructor exhibits interest in students                         |
| 0%              | 0%       | 2%        | 14%   | 83%         | 1.0 | 4.1 | 1.0 | 4.1 | 1.0 | 4.2 | 0.5 | 4.8 | 42 | Instructor makes students comfortable asking questions           |
| 0%              | 0%       | 9%        | 21%   | 70%         | 1.1 | 3.9 | 1.1 | 3.9 | 1.0 | 4.1 | 0.7 | 4.6 | 43 | Instructor stimulated interest in subject                        |
| Str<br>Disagree | Disagree | Neutral   | Agree | Str Agree   |     |     |     |     |     |     |     |     |    |  |
| 0%              | 0%       | 2%        | 26%   | 72%         | 1.1 | 4.0 | 1.1 | 4.0 | 1.0 | 4.2 | 0.5 | 4.7 | 43 | Satisfied with overall instruction quality                       |
| Str<br>Disagree | Disagree | Undecided | Agree | Str Agree   |     |     |     |     |     |     |     |     |    |  |
| 0%              | 0%       | 5%        | 19%   | 77%         | 1.1 | 3.9 | 1.1 | 3.9 | 1.0 | 4.1 | 0.5 | 4.7 | 43 | Instructor compared to others                                    |
| Poor            | Below    | Avg       | Above | Outstanding |     |     |     |     |     |     |     |     |    |  |
| 0%              | 0%       | 5%        | 23%   | 72%         | 0.9 | 4.4 | 0.9 | 4.3 | 0.8 | 4.4 | 0.6 | 4.7 | 43 | Instructor available electronically/in person                    |
| 0%              | 0%       | 2%        | 21%   | 77%         | 0.9 | 4.3 | 0.9 | 4.2 | 0.9 | 4.3 | 0.5 | 4.7 | 43 | Instructor encouraged students to take active role in learning   |
| 0%              | 0%       | 2%        | 19%   | 79%         | 1.0 | 4.2 | 1.0 | 4.1 | 1.0 | 4.3 | 0.5 | 4.8 | 43 | Instructor communicated info effectively                         |
| 0%              | 0%       | 2%        | 21%   | 77%         | 0.9 | 4.4 | 0.9 | 4.3 | 0.9 | 4.4 | 0.5 | 4.7 | 43 | Instructor prepared for each activity                            |
| 0%              | 0%       | 2%        | 26%   | 72%         | 0.9 | 4.3 | 1.0 | 4.2 | 0.9 | 4.3 | 0.5 | 4.7 | 43 | Instructor clearly defined/explained objectives and expectations |
| Str<br>Disagree | Disagree | Neutral   | Agree | Str Agree   |     |     |     |     |     |     |     |     |    |  |

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| The powerpoint, lectures, notes, discussion board helped  |
|---|
| Everything  |
| The way she organized everything through out the semester.  |
| The she is so nice and wanting to help  |
| Understanding and energetic professor made me want to work for her.   |
| Everything in the course is well explained, I had no doubts.  |
| The professor was very respectable which I cant really say for most professors at this university. She seems to have such high quality character and really cared about her students which creates an enournus amount iof buy in for students. Her level of understanding was refreshing because most professors are very negative and will insult your commitment and make acquisitions when you don't understand something. Best overall professor I have had at this University. |
| She used real-world examples and was very encouraging when it came to questions and thoughts  |
| Everything was great  |
| Feedback and multiple discussion assignments.   |
| Everything a great class and teacher  |
| Discussion boards and how exams are being taken are the reason why I love this class.   |
| This class was an online only class. I genuinely enjoyed that her speaking points were also generated in the PPT section as notes. This helped me get audio confirmation as well as solid notes to review in the future. Professor Risher's course structure is also very effective, organized and very easy to follow.   |
| Highly recommend the book, homework was straight out the book.  |
| Everything! Best professor at UTA! So sweet, knowledgeable, understanding, organized, and perfect course load and pace! Super amazing and the absolute best bestest professor and class.  |
| The lecture and the reviews helped out.   |
| I liked how Professor Risher took the time to always explain in more depth the concepts we were studying.   |
| A lot of notes and very informational   |
| The way the discussion boards are done is good - filling out the surveys in the chapters about our leadership styles makes the information in the text more practical. I also really liked the downloadable PowerPoint lectures with the lecture itself typed in the notes section.   |
| Having the online version of this helped out so much due to work.   |
| What helped me learn the material in this course was the power points. They were very easy to follow with great examples. The only thing that would make this class better is if it was online.   |
| Organized modules and announcements each week, PowerPoint slides with audio, assignments helped me understand the material better   |
| The quizzes   |
| Everything! This class had the right amount of work and the right amount of time to complete it. Professor is also great at teaching and understanding her students.  |
| Textbook was helpful, professor was helped abswetting questions   |
| Which attributes of the course and/or the professor helped you learn the material? (When the course is next taught, what should be done in the same way?)   |
| I EXT Vesionses   |

| Nothing   |
|---|
| Professor Wendelyn was fantastic!   |
| Multiple group projects   |
| Nothing   |
| The only attribute from this course that I did not like is the chapter presentation, I feel like there need to be a better way of signing up for one.   |
| N/A; Professor Risher has done a remarkable job in teaching the course.   |
| None.   |
| N/A   |
| N/A   |
| I don't think the CEO project was particularly helpful. For example, I didn't even work on the leadership aspect of that project, and I worked with the same group of people as the Case Study project, so it was kind of just like one unnecessarily long project. |
| N/A   |
| Everything helped me. The projects, homework, case studies all were beneficial to my success in learning the material.  |
| N/A   |
| All the questionnaires. Easy too many   |
| No answer.  |
| Which attributes or the course and/or the professor did not help you learn the material? (When the course is next taught, what might be revised?)   |
| Syllabus was organized  |
| Mana 4325-001 Fall 2021 pro. Risher All the types helped and how she had her PowerPoint   |
| The course is well organized, clear instructions on course work and projects, professor is very energetic about teaching, and course work is well spaced out between one another.   |
| She clearly cares about her students and does a great job of being energetic. Very easy to listen to and she explains things very well.   |
| The asynchronous pace, the lecture PowerPoints being well explained and explained in an engaging way, weekly assignments being simple but effective at making students learn or get something out of it.  |
| Easy to follow course content that matched up with the text.  |
| Case studies  |
| The course was very organized and this made it very easy to keep up and learn the material very easy.   |
| the way she presented her materials is very clear and easy to understand  |
| Amazing job pacing the course material. Very satisfied!   |
| I loved the way that the lectures were broken up into power points with each slide being explained through an audio addition. Also, our professor was so kind and caring It really made class enjoyable. I'll be taking her again next semester.                    |
| good and super flexible   |

| The only complaint I have with this course is that there was no announcement tab to where you can go back and look at something you missed or got lost in your notifications. |
|---|
| n/A   |
| Group projects were not helpful. Would like to work individually.   |
| Nothing   |
| None.   |
| Everything helped   |
| the project   |
| n/a   |
| I think that Professor Risher did everything wonderfully. So I have nothing to add here.  |
| N/A   |
| I would prefer using more images  |
| Only holding live meetings for presentations and reviews. Maybe doing a couple of live sessions outside of these reviews to make sure everyone is doing alright.              |
| Heavy 7 page paper. Enjoyed the PowerPoint aspect, but it is hard to get a 7 page paper to flow with multiple group memebers and writing styles.                              |
| N/A   |
| I believe there was nothing really wrong with the course, aside from navigation through discussion boards since there was quite a bit to scroll through.                      |
| Nothing   |
| No complaints!  |
| I have no complains about the course. My semester with this professor went very smoothly.   |
| Nothing   |
|   |

## **University of Texas at Arlington**

SPRING COVID/WEATHER EMERGENCY 2021, MANA 4325 LEADERSHIP IN ORGANIZATIONS Section 2 Instructor: Risher, Wendelyn (Primary)



There were: 34 possible respondents.

| Expected Grade |   | Exams require students to think originally | Students are invited to critique methods/ideas | Material clearly explained | Improved ability to think/problem solve | Can apply course concepts in new contexts | Skills acquired useful in future | Knowledge acquired useful in future |                 | Course Workload |           | Pace of course |          | 5. The instructor was available to students either electronically or in person. | 4. The instructor encouraged me to take an active role in my own learning. | 3. The instructor communicated information effectively. | 2. The instructor was prepared for each instructional activity. | 1. The instructor clearly defined/explained the course objectives/expectations. | Question Text |
|----------------|---|--|--|----------------------------|---|---|----------------------------------|-------------------------------------|-----------------|-----------------|-----------|----------------|----------|---|--|---|---|---|---------------|
| 27             |   | 26 4                                       | 26 4   | 26 4                       | 26 4                                    | 26 4                                      | 26 4                             | 26 4                                |                 | 26              |           | 27             |          | 26 4  | 26 4   | 26 4  | 27 4  | 27 4  | NA            |
|                |   | 4.2  | 4.6  | 4.5                        | 4.5                                     | 4.7                                       | 4.5                              | 4.6                                 |                 |                 |           |                |          | 4.7   | 4.6  | 4.8   | 4.7   | 4.7   | Avg           |
|                |   | -  | 0.6  | 0.6                        | 0.7                                     | 0.6                                       | 0.6                              | 0.6                                 |                 |                 |           |                |          | 0.6   | 0.6  | 0.5   | 0.6   | 0.6   | S             |
|                |   | 4.1  | 4.2  | 4.1                        | 4.1                                     | 4.2                                       | 4.2                              | 4.3                                 |                 |                 |           |                |          | 4.4   | 4.3  | 4.2   | 4.4   | 4.3   | MANA<br>Avg   |
|                |   | 1.0  | 1.0  | 1.0                        | 0.9                                     | 0.9                                       | 0.9                              | 0.9                                 |                 |                 |           |                |          | 0.9   | 0.9  | 1.0   | 0.9   | 0.9   | MANA<br>SD    |
|                |   | 4.0  | 4.0  | 4.0                        | 4.0                                     | 4.1                                       | 4.1                              | 4.2                                 |                 |                 |           |                |          | 4.3   | 4.2  | 4.1   | 4.3   | 4.2   | Div<br>Avg    |
|                |   | 1.0  | 1.0  |                            | 1.0                                     | 0.9                                       | 0.9                              | 0.9                                 |                 |                 |           |                |          | 0.9   | 0.9  | 11  | 0.9   | 1.0   | Div<br>SD     |
|                |   | 4.0  | 4.0  | 4.0                        | 4.1                                     | 4.2                                       | 4.2                              | 4.2                                 |                 |                 |           |                |          | 4.4   | 4.3  | 4.2   | 4.4   | 4.3   | Sch<br>Avg    |
|                |   | 1.0  | 1.0  | 1.1                        | 1.0                                     | 0.9                                       | 0.9                              | 0.9                                 |                 |                 |           |                |          | 0.9   | 0.9  | 1.0   | 0.9   | 0.9   | SD Sch        |
| 74%            | A | 54%  | 65%  | 58%                        | 62%                                     | %69                                       | 62%                              | 65%                                 | Str Agree       | 0%              | Too Light | 0%             | Too Slow |   |  |   |   |   |               |
| 26%            | в | 23%  | 27%  | 38%                        | 27%                                     | 27%                                       | 31%                              | 31%                                 | Agree           | 4%              | Light     | 0%             | Slow     |   |  |   |   |   |               |
| 0%             | c | 15%  | 8%   | 4%                         | 12%                                     | 4%  | 8%                               | 4%                                  | Neutral         | 85%             | Right     | 96%            | Right    |   |  |   |   |   |               |
| 0%             | U | 8%   | 0%   | 0%                         | 0%                                      | 0%  | 0%                               | 0%                                  | Disagree        | 12%             | Heavy     | 4%             | Fast     |   |  |   |   |   |               |
| 0%             | F | 0%   | 0%   | 0%                         | 0%                                      | 0%  | 0%                               | 0%                                  | Str<br>Disagree | 0%              | Too Heavy | 0%             | Too Fast |   |  |   |   |   |               |

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| 0%                | 0%       | 4%        | 22%   | 74%         | 0.8 | 4.5 | 0.8 | 4.5 | 0.7 | 4.6 | 0.5 | 4.7 | 27 | Instructor appears knowledgeable about subject                 |
|-------------------|----------|-----------|-------|-------------|-----|-----|-----|-----|-----|-----|-----|-----|----|--|
| 0%                | 0%       | 7%        | 30%   | 63%         | 1.0 | 4.0 | 1.0 | 4.0 | 1.0 | 4.2 | 0.6 | 4.6 | 27 | Instructor is dynamic/energetic                                |
| 0%                | 0%       | 7%        | 37%   | 56%         | 1.0 | 3.9 | 1.0 | 3.9 | 1.0 | 4.0 | 0.6 | 4.5 | 27 | Instructors mannerisms do not detract from presentation        |
| 0%                | 4%       | 19%       | 30%   | 48%         | 1.0 | 3.8 | 1.0 | 3.8 | 1.0 | 3.9 | 0.9 | 4.2 | 27 | Instructor varies speed/tone of voice                          |
| 0%                | 0%       | 11%       | 33%   | 56%         | 0.8 | 4.1 | 8.0 | 4.1 | 0.8 | 4.2 | 0.7 | 4.4 | 27 | Instructor demands best work                                   |
| 4%                | 4%       | 26%       | 22%   | 44%         | 1.0 | 3.6 | 1.0 | 3.6 | 1.0 | 3.5 | 1.1 | 4   | 27 | Instructor makes students work harder than other classes       |
| 0%                | 0%       | 7%        | 30%   | 63%         | 0.9 | 4.2 | 0.9 | 4.2 | 1.0 | 4.3 | 0.6 | 4.6 | 27 | Instructor clearly explains grading procedures                 |
| 0%                | 0%       | 4%        | 22%   | 74%         | 1.0 | 4.1 | 1.0 | 4.1 | 1.0 | 4.2 | 0.5 | 4.7 | 27 | Tests were on material assigned/covered in class               |
| 0%                | 0%       | 0%        | 23%   | 77%         | 0.9 | 4.2 | 1.0 | 4.2 | 0.9 | 4.3 | 0.4 | 4.8 | 26 | Instructor organized for class                                 |
| 0%                | 0%       | 0%        | 26%   | 74%         | 1.0 | 4.2 | 1.0 | 4.2 | 0.9 | 4.4 | 0.4 | 4.7 | 27 | Instructor exhibits interest in students                       |
| 0%                | 0%       | 4%        | 19%   | 77%         | 1.0 | 4.1 | 1.0 | 4.1 | 1.0 | 4.2 | 0.5 | 4.7 | 26 | Instructor makes students comfortable asking questions         |
| 0%                | 0%       | 0%        | 23%   | 77%         | 1.1 | 3.9 | 1.1 | 3.9 | 1.0 | 4.1 | 0.4 | 4.8 | 26 | Instructor stimulated interest in subject                      |
| e Str<br>Disagree | Disagree | Neutral   | Agree | Str Agree   |     |     |     |     |     |     |     |     |    |  |
| 0%                | 0%       | 0%        | 19%   | 81%         | 1.1 | 4.0 | 1.1 | 4.0 | 1.0 | 4.1 | 0.4 | 4.8 | 26 | Satisfied with overall instruction quality                     |
| e Str<br>Disagree | Disagree | Undecided | Agree | Str Agree   |     |     |     |     |     |     |     |     |    |  |
| 0%                | 0%       | 4%        | 27%   | 69%         | 1.1 | 3.9 | 1.1 | 3.9 | 1.0 | 4.0 | 0.6 | 4.7 | 26 | Instructor compared to others                                  |
| Poor              | Below    | Avg       | Above | Outstanding |     |     |     |     |     |     |     |     |    |  |
| 0%                | 0%       | 4%        | 27%   | 69%         | 0.9 | 4.4 | 0.9 | 4.3 | 0.9 | 4.4 | 0.6 | 4.7 | 26 | Instructor available to students                               |
| 0%                | 0%       | 8%        | 27%   | 65%         | 0.9 | 4.3 | 0.9 | 4.2 | 0.9 | 4.3 | 0.6 | 4.6 | 26 | Instructor encouraged students to take active role in learning |
| 0%                | 0%       | 4%        | 15%   | 81%         | 1.0 | 4.2 | 1.1 | 4.1 | 1.0 | 4.2 | 0.5 | 4.8 | 26 | Instructor Communicated Effectively                            |
| 0%                | 0%       | 7%        | 15%   | 78%         | 0.9 | 4.4 | 0.9 | 4.3 | 0.9 | 4.4 | 0.6 | 4.7 | 27 | Instructor prepared for each activity                          |
| 0%                | 0%       | 7%        | 15%   | 78%         | 0.9 | 4.3 | 1.0 | 4.2 | 0.9 | 4.3 | 0.6 | 4.7 | 27 | Instructor clearly defined/explained objectives/expectations   |
| e Str<br>Disagree | Disagree | Neutral   | Agree | Str Agree   |     |     |     |     |     |     |     |     |    |  |

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| More in-depin powerpoints   |
|---|
| Which attributes or the course and/or the professor did not help you learn the material? (When the course is next taught, what might be revised?)   |
| Her lectures were very helpful and easy to take notes from.   |
| The questionnaires allowed me to take concepts from the book and apply them to real world scenarios   |
| I love her class and the way she communicates. Outstanding professor  |
| absolutely everything. She is the most personable and professional professor I've ever had.   |
| The PowerPoints were the bread and butter of this course. They helped with everything. Also the discussion boards helped to solidify any topics that were less clear. Also the kind comments left on posts by professor Risher helped to make sure you were on the right track.   |
| Everything was perfect!   |
| She helped me learn more about leadership.  |
| The recorded lectures and detailed examples helped me learn the material  |
| The weekly assignments helped me learn the material. The professor is very understanding and always replies.  |
| Audio PowerPoints were very useful, as well as having the captions at the bottom, for when I was in a noisy room. Also the exercise assignments at the end of the chapters we did were very helpful in evaluating my leadership qualities> essentially, relating the chapter back to ourselves helped me learn the concept better.                                |
| Very clear instructions for assignments and great teaching style  |
| She makes it a stress free learning environment.  |
| I liked the weekly quizzes!!!   |
| Professor was very helpful and the asynchronous lecture style was helpful. The best part is the constant feedback the professor gave on tests and homework assignments  |
| The end of the chapter activities were extremely helpful in learning the material   |
| Ppt were awesome  |
| She was very relatable. I could tell she cared about my input and gave helpful feedback on my assignments. The work load was appropriate for what it took to learn the material for this class.   |
| The PowerPoint and the professor  |
| - the powerpoints with audio recordings - mini case studies from the textbook / discussions - i loved having no strict deadlines other than major assignments because it gets hard to keep up with deadlines when everything is online - case study group project was interesting, engaging, and a short easy project - extra credit opportunities help out a lot |
| I learned about the different approaches and styles of leadership. I learned a LOT about my leadership skills and style. I now know what I need to work on more to become a well-rounded leader.  |
| Everything about Professor Risher's course and her personality made this course so fun and comfortable, I would recommend her to everyone!!   |
| powerpoint  |
| Lectures and Powerpoints/ The professor was very understanding and always tried to help students when needed  |
| Which attributes of the course and/or the professor helped you learn the material? (When the course is next taught, what should be done in the same way?)   |
| Text Responses  |

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| n/a  |
|--|
| N/A  |
| - group project with no contract to keep the group engaged and on track and held accountable - lack of recorded lectures to help make the material more engaging |
| Everything helped me for the most part.  |
| n/a  |
| Signing up for the group project was confusing and drawn out. I would consider assigning random groups   |
| Nun she was good   |
| none   |
| I didn't like the way the presentation were set up! I believe the presentations could have been more organized   |
| Only thing i didnt like was that we had to form our own groups. I wish she wouldve just assigned groups from the start.  |
| Overall I thought it was great considering it was an online class  |
| teamwork assignments were difficult to deal with. But that wasn't related to the prof, but the team members themselves   |
| NA   |
| N/A  |
| Everything was perfect!  |
| Everything provided by professor Risher helped to learn this material.   |
| NOTHING! She's amazing   |
| nothing  |
| I feel that exams for this type of class is unnecessary. Projects and discussion posts with real world applications are what helped me learn                     |
| Sometimes sending quizzes to other people was inconvenient.  |
|  |